

City of Littleton  
Five-Year (2009 – 2013) General Fund Projections  
Sources and Uses of Funds

**Projection Overview**

- The projections were made on a conservative basis. The estimates were calculated with a “realistic” approach and conservative bias with the intent that actual revenues received will be slightly higher than estimates and actual expenditures are just below the projections.
- The plan assumes there are no major catalyst projects over the next five years.
- The five-year projections are a planning tool. This information should provide more data for Council to consider when discussing the 2009 budget priorities.
- These projections are based on historical trends, actual data, and assumptions for the future. The estimates are not designed to match budget amounts, which may differ from the five-year model totals. For example, the annual budget for salaries assumes full-staffing. The projections are based on actual trends where the City has experienced approximately 2% vacancy or under spending of the annual budget.
- The required TABOR reserve amounts are shown at 3% for each year. If an excess refund is necessary, it would be funded or partially funded from this source. No ballot issue assumptions have been made with regards to TABOR or the City’s Water Fund.
- Over the five-year period, the Special Projects Fund shows \$18.1 million funded capital project requests and lease obligations and \$31.1 million unfunded capital requests.
- The five-year projection model is a fluid plan and can be updated periodically.

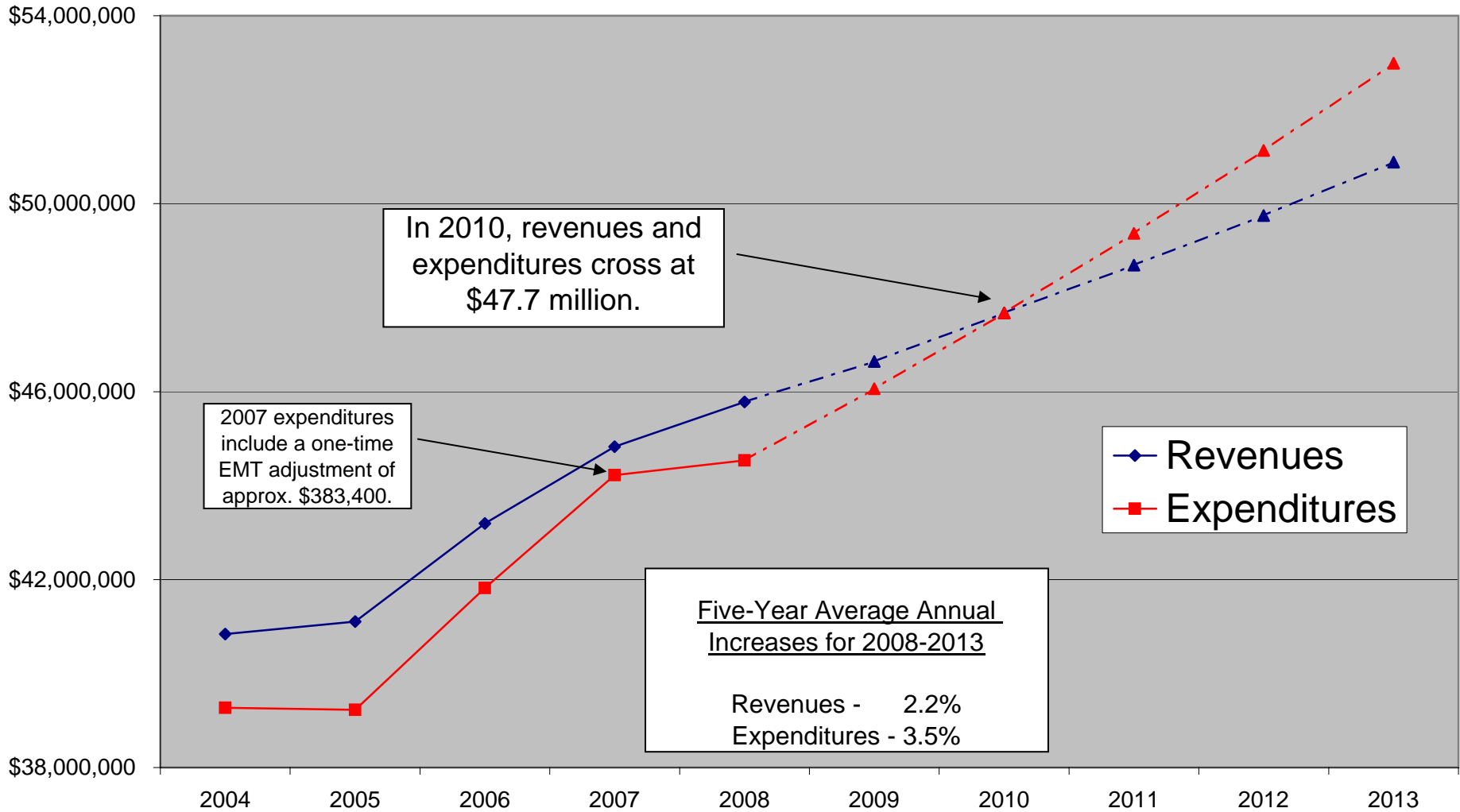
**Five-Year Forecast of  
General Fund Sources  
And Uses (2008-2013)**

City of Littleton														
General Fund Cash Sources / Uses														
2008-2013 Projection - Final														
	2007 Actuals	2007 Base	Percent Change	2008 Projection	Percent Change	2009 Projection	Percent Change	2010 Projection	Percent Change	2011 Projection	Percent Change	2012 Projection	Percent Change	2013 Projection
<b>REVENUES</b>														
Taxes:														
Sales & Use Tax														
Retail Sales	20,838,187	20,838,200	1.50%	21,151,000	1.50%	21,468,000	1.50%	21,790,000	1.50%	22,117,000	1.50%	22,449,000	1.50%	22,786,000
General Use Tax	1,140,971	1,140,900	10.96%	1,265,900	9.87%	1,390,900	8.99%	1,515,900	8.25%	1,640,900	7.62%	1,765,900	10.43%	1,950,100
Motor Vehicle	1,675,413	1,675,400	0.00%	1,675,400	0.00%	1,675,400	0.00%	1,675,400	0.00%	1,675,400	0.00%	1,675,400	0.00%	1,675,400
Stadium Tax Rebate	21,611	21,600	0.00%	21,600	0.00%	21,600	0.00%	21,600	0.00%	21,600	0.00%	21,600	0.00%	21,600
Total Sales & Use Tax	23,676,182	23,676,100	1.85%	24,113,900	1.83%	24,555,900	1.82%	25,002,900	1.81%	25,454,900	1.80%	25,911,900	2.01%	26,433,100
Property	3,597,261	3,597,000	1.00%	3,939,000	0.00%	3,939,000	1.00%	3,978,000	0.00%	3,978,000	1.00%	4,018,000	0.00%	4,018,000
Specific Ownership	316,391	316,400	0.00%	316,400	0.00%	316,400	0.00%	316,400	0.00%	316,400	0.00%	316,400	0.00%	316,400
Cigarette	242,252	242,300	0.00%	242,300	0.00%	242,300	0.00%	242,300	0.00%	242,300	0.00%	242,300	0.00%	242,300
Franchise Fees	1,857,821	1,857,800	3.00%	1,914,000	3.00%	1,971,000	3.00%	2,030,000	3.00%	2,091,000	3.00%	2,154,000	3.00%	2,219,000
License and Permits	810,006	811,700	6.16%	861,700	5.80%	911,700	5.48%	961,700	5.20%	1,011,700	4.94%	1,061,700	4.71%	1,111,700
Intergovernmental	10,781,407	10,781,400	5.35%	11,358,100	3.26%	11,728,600	3.62%	12,153,300	3.68%	12,600,000	3.78%	13,076,400	4.27%	13,634,900
Charges for Services	1,251,035	1,251,000	-10.80%	1,115,900	2.03%	1,138,500	2.28%	1,164,500	2.34%	1,191,800	2.45%	1,221,000	2.80%	1,255,200
Fines	1,150,132	1,150,000	0.00%	1,150,000	0.00%	1,150,000	0.00%	1,150,000	0.00%	1,150,000	0.00%	1,150,000	0.00%	1,150,000
Investment Earnings	529,893	529,900	-41.88%	308,000	-17.21%	255,000	0.39%	256,000	-8.20%	235,000	-26.38%	173,000	-53.18%	81,000
Miscellaneous	617,279	610,000	-24.59%	460,000	0.00%	460,000	0.00%	460,000	0.00%	460,000	0.00%	460,000	0.00%	460,000
Total Revenues	\$ 44,829,659	\$ 44,823,600	2.13%	\$ 45,779,300	1.94%	\$ 46,668,400	2.24%	\$ 47,715,100	2.13%	\$ 48,731,100	2.16%	\$ 49,784,700	2.28%	\$ 50,921,600
<b>EXPENDITURES</b>														
Salary - Regular	25,180,101	24,219,100	2.75%	24,885,000	2.85%	25,594,000	2.95%	26,349,000	2.95%	27,126,000	2.95%	27,926,000	2.95%	28,750,000
Overtime	1,586,729	1,200,000	0.50%	1,206,000	0.50%	1,212,000	0.50%	1,218,000	0.50%	1,224,000	0.50%	1,230,000	0.50%	1,236,000
Insurance Benefits	3,616,683	3,616,700	8.00%	3,906,000	8.00%	4,218,000	8.00%	4,555,000	8.00%	4,919,000	8.00%	5,313,000	8.00%	5,738,000
Social Security/Medicare	970,290	970,300	3.00%	999,000	3.00%	1,029,000	3.00%	1,060,000	3.00%	1,092,000	3.00%	1,125,000	3.00%	1,159,000
Worker's Comp Insurance	959,183	725,000	0.00%	725,000	7.00%	776,000	7.00%	830,000	7.00%	888,000	7.00%	950,000	7.00%	1,017,000
ICMA 401K & Fire Retirement OH	1,703,901	1,703,900	3.00%	1,755,000	3.00%	1,808,000	3.00%	1,862,000	3.00%	1,918,000	3.00%	1,976,000	3.00%	2,035,000
Asphalt & Paving Materials	302,937	302,900	3.00%	312,000	3.00%	321,000	3.00%	331,000	3.00%	341,000	3.00%	351,000	3.00%	362,000
Collection Materials	309,995	310,000	3.00%	319,000	3.00%	329,000	3.00%	339,000	3.00%	349,000	3.00%	359,000	3.00%	370,000
Supplies Other Special	388,949	389,000	0.00%	389,000	0.00%	389,000	0.00%	389,000	0.00%	389,000	0.00%	389,000	0.00%	389,000
Travel & Training	322,065	322,100	17.98%	380,000	1.00%	384,000	1.00%	388,000	1.00%	392,000	1.00%	396,000	1.00%	400,000
Civic Programs	521,903	521,900	0.00%	521,900	0.00%	521,900	0.00%	521,900	0.00%	521,900	0.00%	521,900	0.00%	521,900
Telecommunication	413,675	413,700	4.00%	430,000	4.00%	447,000	4.00%	465,000	4.00%	484,000	4.00%	503,000	4.00%	523,000
Professional/Consulting Fees	1,129,173	1,129,200	3.00%	1,163,000	3.00%	1,198,000	3.00%	1,234,000	3.00%	1,271,000	3.00%	1,309,000	3.00%	1,348,000
Street Lighting	812,190	680,000	6.00%	721,000	6.00%	764,000	6.00%	810,000	6.00%	859,000	6.00%	911,000	6.00%	966,000
Utilities, Water & Sewer Charges	869,570	900,000	2.00%	918,000	2.00%	936,000	2.00%	955,000	2.00%	974,000	2.00%	993,000	2.00%	1,013,000
Fleet Maintenance Charges	1,828,479	2,406,100	6.50%	2,562,000	6.50%	2,729,000	6.50%	2,906,000	6.50%	3,095,000	6.50%	3,296,000	6.50%	3,510,000
Other Charges	426,556	450,000	0.00%	450,000	0.00%	450,000	0.00%	450,000	0.00%	450,000	0.00%	450,000	0.00%	450,000
All Other Accounts	2,882,566	2,840,400	2.00%	2,897,000	2.00%	2,955,000	2.00%	3,014,000	2.00%	3,074,000	2.00%	3,135,000	2.00%	3,198,000
Total Expenditures	44,224,945	43,100,300	3.34%	44,538,900	3.42%	46,060,900	3.51%	47,676,900	3.54%	49,366,900	3.58%	51,133,900	3.62%	52,985,900
Total Operating Cash Flow	604,714	1,723,300		1,240,400		607,500		38,200		-635,800		-1,349,200		-2,064,300
<b>OTHER FINANCING SOURCES/(USES)</b>														
Transfers In	775,193	325,000		1,119,700		325,000		325,000		325,000		325,000		325,000
Transfer to Special Projects (see page 2)	0			(1,400,000)		(500,000)		(500,000)		(1,000,000)		(1,000,000)		(750,000)
Transfer to Property/Liability Ins. & Other	(435,018)	(435,000)		(275,600)		(28,200)		(31,000)		(34,100)		(137,500)		(141,300)
Transfer to Fire Communications	(370,000)	(370,000)		(382,400)		(400,200)		(418,800)		(438,300)		(458,700)		(480,100)
Tabor Refund	(1,138,424)	(1,138,424)		(1,800,000)										
Total Other Financial Sources/(Uses)	(1,168,249)	(1,618,424)		(2,738,300)		(603,400)		(624,800)		(1,147,400)		(1,271,200)		(1,046,400)
Net Cash Flow	(\$563,535)			(\$1,497,900)		\$4,100		(\$586,600)		(\$1,783,200)		(\$2,620,400)		(\$3,110,700)
CASH BALANCE BEGINNING OF YEAR	\$9,361,392			\$8,797,857		\$7,299,957		\$7,304,057		\$6,717,457		\$4,934,257		\$2,313,857
CASH BALANCE END OF YEAR	\$8,797,857			\$7,299,957		\$7,304,057		\$6,717,457		\$4,934,257		\$2,313,857		(\$796,843)
TABOR MANDATED RESERVE	\$1,344,890			\$1,373,379		\$1,400,052		\$1,431,453		\$1,461,933		\$1,493,541		\$1,527,648

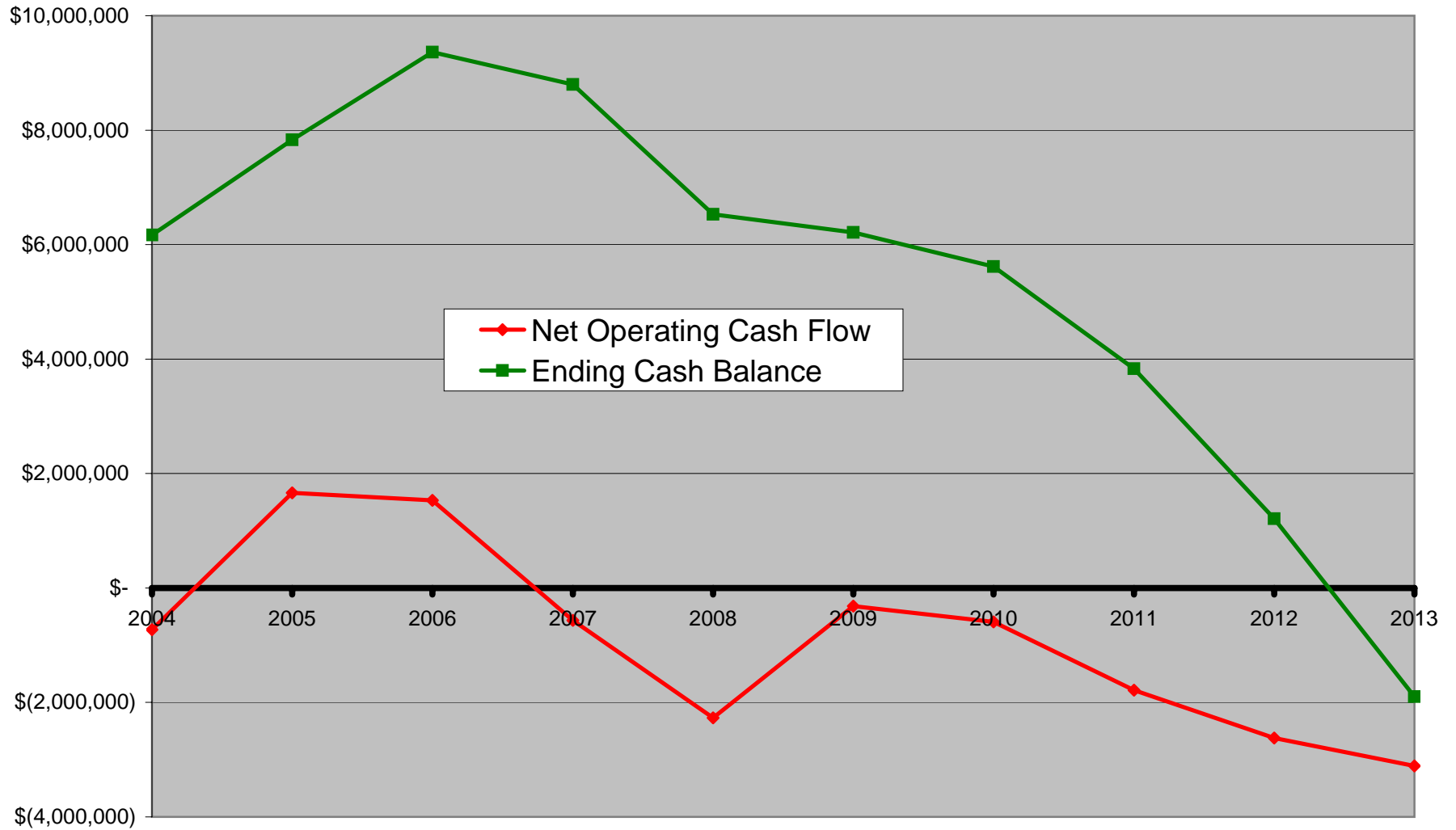
City of Littleton														
Special Projects Fund Sources / Uses														
2008-2013 Projection														
			Percent	2008	Percent	2009	Percent	2010	Percent	2011	Percent	2012	Percent	2013
		2007 Base	Change	Projection	Change	Projection	Change	Projection	Change	Projection	Change	Projection	Change	Projection
<b>REVENUES</b>														
Highway Users Tax		1,163,300		1,150,000		1,173,000		1,196,500		1,220,400		1,244,800		1,269,700
Interest Earnings		192,900		100,000		25,000		25,900		26,800		27,700		28,700
Building Use Tax		944,100		925,000		943,500		976,500		1,010,800		1,046,100		1,082,700
Grants/Capital Proceeds		0		755,000		124,500		0		0		0		0
Miscellaneous		69,700		0		0		0		0		0		0
Highlands Ranch FD		0		40,600		228,500		34,500		100,500		106,300		273,100
Littleton FPD		0		134,300		230,200		45,200		177,200		202,800		188,700
Total Revenues		2,370,000		3,104,900		2,724,700		2,278,600		2,535,700		2,627,700		2,842,900
<b>RECOMMENDED EXPENDITURES</b>														
Core Project Funding & Lease Obligations		2,310,900		2,816,000		3,107,000		3,107,000		3,107,000		3,107,000		3,107,000
Replacement Projects		20,000		0		1,161,700		55,200		385,200		418,000		523,000
Encumbrances		0		972,700		0		0		0		0		0
Additional Capital Expenditures		948,500		1,698,200										
Total Expenditures		3,279,400		5,486,900		4,268,700		3,162,200		3,492,200		3,525,000		3,630,000
Net operating Revenue/(Deficit)		(909,400)		(2,382,000)		(1,544,000)		(883,600)		(956,500)		(897,300)		(787,100)
<b>SPECIAL FUND BALANCE</b>														
Beginning Balance		3,724,700		2,815,300		1,833,300		789,300		405,700		449,200		551,900
Transfer from General Fund		0		1,400,000		500,000		500,000		1,000,000		1,000,000		750,000
Ending Balance		2,815,300		1,833,300		789,300		405,700		449,200		551,900		514,800
<b>Note:</b>														
Unfunded Additional Capital Requests						\$ 11,377,500		\$ 5,675,000		\$ 6,914,300		\$ 4,315,000		\$ 2,810,000
Cumulative Unfunded Capital Requests						\$ 11,377,500		\$ 17,052,500		\$ 23,966,800		\$ 28,281,800		\$ 31,091,800

General Fund  
Revenue and  
Expenditure  
Graphs/Charts

# City of Littleton General Fund Operating Revenues and Expenditures 2004 - 2013



# City of Littleton General Fund Net Cash Flow and Ending Cash Balance 2004 - 2013



# Special Project Fund Information

City of Littleton  
Special Projects Fund  
Five-Year Forecasting  
2004-2013 Historical Data and Future Projections

6/9/2008 10:14

Revenues	Actual				Revised	Assumption	Projected					Five-year
	2004	2005	2006	2007	2008		2009	2010	2011	2012	2013	Cumulative
Highway Users Tax	\$1,145,932	\$1,094,501	\$1,227,539	\$1,163,269	\$1,150,000	2.0%	\$1,173,000	\$1,196,460	\$1,220,389	\$1,244,797	\$1,269,693	\$11,885,580
Interest Earnings	116,154	89,308	195,074	192,947	100,000	3.5%	25,000	25,875	26,781	27,718	28,688	\$827,545
Building Use Tax	752,946	821,414	930,331	944,102	925,000	4.0%	943,500	976,523	1,010,701	1,046,076	1,082,689	\$9,433,282
Grants/Capital Proceeds	493,742	2,791,871	876,189	0	755,000		124,545	0	0	0	0	\$5,041,347
Miscellaneous	232,213	170,071	27,923	69,735	0							\$499,942
Highlands Ranch FD	39,360	0	22,921	0	40,583	Model	228,520	34,520	100,520	106,320	273,120	\$845,864
Littleton FD	83,115	597,184	98,170	0	134,333	Model	230,220	45,220	177,220	202,820	188,720	\$1,757,002
<b>Total Revenues</b>	<b>2,863,462</b>	<b>5,564,349</b>	<b>3,378,147</b>	<b>2,370,053</b>	<b>3,104,916</b>		<b>2,724,785</b>	<b>2,278,598</b>	<b>2,535,611</b>	<b>2,627,731</b>	<b>2,842,910</b>	<b>\$13,009,635</b>
<b>Recommended Expenditures</b>												
Core projects and capital le	5,579,252	3,004,176	2,825,321	2,310,908	2,816,000	No Change	3,107,000	3,107,000	3,107,000	3,107,000	3,107,000	\$15,535,000
Replacement projects	150,690	176,584	116,935	20,006	0		1,161,745	55,200	385,200	418,000	523,000	\$2,543,145
Encumbrances	0	0	0	0	972,657		0	0	0	0	0	\$0
<b>Subtotal</b>	<b>5,729,942</b>	<b>3,180,760</b>	<b>2,942,256</b>	<b>2,330,914</b>	<b>3,788,657</b>		<b>4,268,745</b>	<b>3,162,200</b>	<b>3,492,200</b>	<b>3,525,000</b>	<b>3,630,000</b>	<b>\$18,078,145</b>
<b>Additional Requested Expenditures</b>												
IT projects	382,509	0	0	52,671	0		531,866	141,438	209,330	40,000	40,000	\$962,634
Vehicles (new)	118,081	0	0	0	0		44,000	0	0	0	0	\$44,000
Building Improvements	3,627,252	1,969,441	159,739	148,785	276,948		5,577,018	1,285,000	1,855,000	850,000	370,000	\$9,937,018
Public Safety	0	0	0	141,953	771,500		79,600	43,600	2,000,000	0	0	\$2,123,200
Fire Equipment	31,048	1,194,369	638,627	371,477	349,750		0	0	0	0	0	\$0
City center amenities	419,180	220,208	22,859	38,897	100,000		825,000	1,230,000	350,000	1,050,000	0	\$3,455,000
Street and Traffic	862,574	494,231	194,942	194,748	200,000		4,320,000	2,975,000	2,500,000	2,375,000	2,400,000	\$14,570,000
<b>Subtotal</b>	<b>5,440,644</b>	<b>3,878,249</b>	<b>1,016,167</b>	<b>948,531</b>	<b>1,698,198</b>		<b>11,377,484</b>	<b>5,675,038</b>	<b>6,914,330</b>	<b>4,315,000</b>	<b>2,810,000</b>	<b>\$31,091,852</b>
Transfer to the GF	0	475,000	0	0	0		0	0	0	0	0	
<b>Total Expenditures</b>	<b>11,170,586</b>	<b>7,534,009</b>	<b>3,958,423</b>	<b>3,279,445</b>	<b>5,486,855</b>		<b>15,646,229</b>	<b>8,837,238</b>	<b>10,406,530</b>	<b>7,840,000</b>	<b>6,440,000</b>	
Net Operating Rev. or Deficit	(8,307,124)	(1,969,660)	(580,276)	(909,392)	(2,381,939)		(12,921,444)	(6,558,640)	(7,870,919)	(5,212,269)	(3,597,090)	
Beginning Cash Balance	11,171,178	5,218,925	3,354,265	3,724,665	2,815,273		1,833,334	(10,588,110)	(16,646,750)	(23,517,669)	(27,729,938)	
Transfer from GF	2,104,871	0	0	0	1,400,000		500,000	500,000	1,000,000	1,000,000	750,000	
Transfer from Other Funds	250,000	105,000	950,676	0	0							
<b>Ending Cash Balance</b>	<b>\$5,218,925</b>	<b>\$3,354,265</b>	<b>\$3,724,665</b>	<b>\$2,815,273</b>	<b>\$1,833,334</b>		<b>(\$10,588,110)</b>	<b>(\$16,646,750)</b>	<b>(\$23,517,669)</b>	<b>(\$27,729,938)</b>	<b>(\$30,577,028)</b>	
Projected Ending Cash Excluding Requested Expenditures							\$789,374	\$405,772	\$449,183	\$551,914	\$514,824	

# City of Littleton

## Capital Improvement Plan Special Projects Fund Five-Year Projection 2009-2013

Item #	Program	Project	Proposed					Total
			2009	2010	2011	2012	2013	
<u>"Core" Project Funding and Lease Obligations</u>								
22	Information Services	PC Replacements (95 per year)	120,000	120,000	120,000	120,000	120,000	600,000
23	Information Services	Server Replacements (3 per year)	40,000	40,000	40,000	40,000	40,000	200,000
24	Information Services	Permitting Software Lease	68,000	68,000	68,000	68,000	68,000	340,000
25	Information Services	Police Mobile Replacements	40,000	40,000	40,000	40,000	40,000	200,000
26	Information Services	UPS Battery Replacements	8,000	8,000	8,000	8,000	8,000	40,000
27	Information Services	Firewall Replacements	24,000	24,000	24,000	24,000	24,000	120,000
38	Museum	Courthouse Lease	240,000	240,000	240,000	240,000	240,000	1,200,000
43	Various	Various Lease Payments	1,032,000	1,032,000	1,032,000	1,032,000	1,032,000	5,160,000
44	Fire Rescue	Ladder Truck #16 Lease	94,000	94,000	94,000	94,000	94,000	470,000
45	Police	Radio Lease (700 MHZ) *	141,000	141,000	141,000	141,000	141,000	705,000
50	Public Services	Street Rehabilitation	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	5,000,000
51	Public Services	Curb, Gutter, and Sidewalk	100,000	100,000	100,000	100,000	100,000	500,000
53	Public Services	Bridge Improvements	50,000	50,000	50,000	50,000	50,000	250,000
54	Public Services	Traffic Signals	150,000	150,000	150,000	150,000	150,000	750,000
Totals			3,107,000	3,107,000	3,107,000	3,107,000	3,107,000	15,535,000
<u>Upgrades or Replacements</u>								
2	Finance	Software System Upgrades	100,000	-	-	-	-	100,000
3	Finance	Payroll Software Syst Upgrade	56,000	-	-	-	-	56,000
6	Police	Radar Replacement Program	24,200	24,200	24,200	-	-	72,600
9	Police	SWAT Tacticle Vest Replacement	25,000	-	-	-	-	25,000
10	Fire Rescue	EKG Monitors	-	-	330,000	-	-	330,000
11	Fire Rescue	Burn Building Replacement	150,000	-	-	-	-	150,000
13	Fire Rescue	Replace Haz Mat Vehicle	395,000	-	-	-	-	395,000
14	Fire Rescue	Shift Scheduling Software	-	-	-	210,000	-	210,000
17	Fire Rescue	Mobile Data Terminal Replacement	-	-	-	-	140,000	140,000
19	Fire Rescue	Station #16 Generator	35,000	-	-	-	-	35,000
20	Fire Rescue	Station #11 Generator	90,000	-	-	-	-	90,000
21	Fire Rescue	Mobile Toughbook Replacement	-	16,000	16,000	18,000	18,000	68,000
42	Museum	John Deere Tractor	22,000	-	-	-	-	22,000
75	Public Services	Bemis House Restoration	194,545	-	-	-	-	194,545
76	Shopping Cart	Vehicle	55,000	-	-	-	-	55,000
77	Fire Rescue	Medic #13	-	-	-	175,000	-	175,000
78	Fire Rescue	Medic #15	-	-	-	-	175,000	175,000
79	Fire Rescue	Medic #17	-	-	-	-	175,000	175,000
80	Fire Rescue	Opticom Installations	15,000	15,000	15,000	15,000	15,000	75,000
Totals			1,161,745	55,200	385,200	418,000	523,000	2,543,145

# City of Littleton

## Capital Improvement Plan Special Projects Fund Five-Year Projection 2009-2013

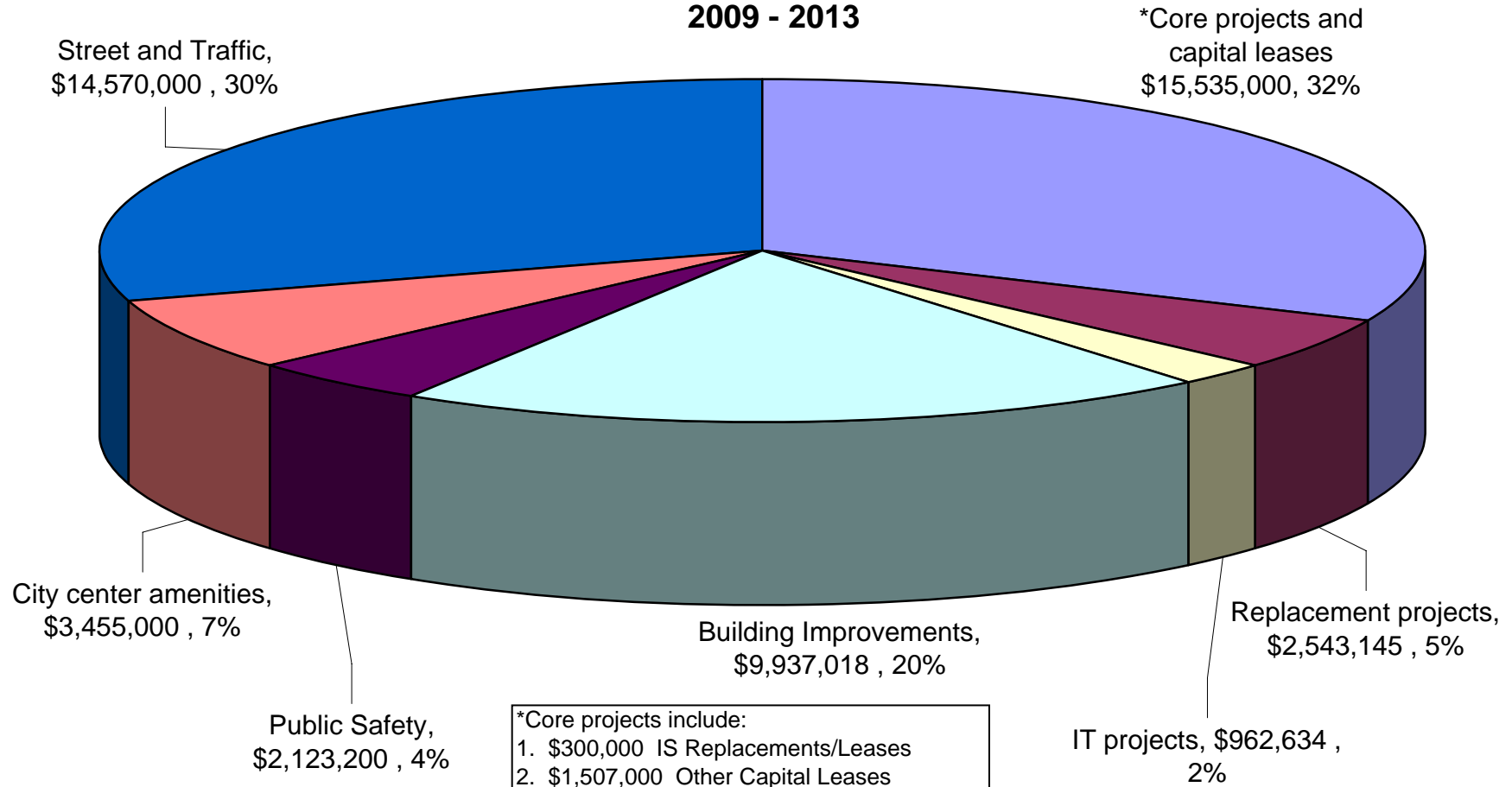
Item #	Program	Project	Proposed					Total
			2009	2010	2011	2012	2013	
<u>Proposed IT Projects</u>								
1	City Manager	Website Software	40,000	-	-	-	-	40,000
4	Police	In-Car Camera Software	110,700	-	-	-	-	110,700
17	Fire Rescue	Mobile Data Terminal for vehicle	31,200	-	-	-	-	31,200
23	Information Services	Server Replacements	40,000	40,000	40,000	40,000	40,000	200,000
28	Information Services	Interactive Voice Response	100,500	82,000	94,500	-	-	277,000
29	Information Services	Voice Over Internet System	14,466	19,438	74,830	-	-	108,734
30	Information Services	Data Deduplication	25,000	-	-	-	-	25,000
31	Information Services	Server Virtualization	40,000	-	-	-	-	40,000
32	Information Services	Network Attached Storage	120,000	-	-	-	-	120,000
36	Museum	Collections Management Syst	10,000	-	-	-	-	10,000
Totals			531,866	141,438	209,330	40,000	40,000	962,634
<u>Additional Vehicles</u>								
7	Police	Special Response Vehicle	44,000	-	-	-	-	44,000
Totals			44,000	-	-	-	-	44,000
<u>Building Improvements</u>								
12	Fire Rescue	Relocation to Geneval Lodge	430,000	-	-	-	-	430,000
39	Museum	Building Painting	5,000	5,000	5,000	-	-	15,000
40	Museum	Collections Center Expansion	4,022,018	-	-	-	-	4,022,018
41	Museum	Reinstallation of Main Gallery	-	225,000	-	-	-	225,000
58	Public Services	HVAC Recommissioning	260,000	-	-	-	-	260,000
60	Public Services	Repair Cat-Walk and Stairway	35,000	-	-	-	-	35,000
61	Public Services	Carpet Replacement	75,000	-	-	-	-	75,000
62	Public Services	Energy Efficiencies	750,000	800,000	850,000	850,000	-	3,250,000
63	Public Services	Tracer Summit Controls	-	110,000	-	-	-	110,000
64	Public Services	Service Center Site Lighting	-	35,000	-	-	-	35,000
66	Public Services	Emergency Generator at CH	-	110,000	-	-	-	110,000
67	Public Services	Littleton Center PV System	-	-	1,000,000	-	-	1,000,000
69	Public Services	Library Roof	-	-	-	-	60,000	60,000
70	Public Services	Library Boilers	-	-	-	-	125,000	125,000
71	Public Services	Town Hall RTU's	-	-	-	-	160,000	160,000
72	Public Services	Town Hall Elevator Controls	-	-	-	-	25,000	25,000
Totals			5,577,018	1,285,000	1,855,000	850,000	370,000	9,937,018
<u>Additional Public Safety Programs</u>								
5	Police	License Plate Reader System	43,600	43,600	-	-	-	87,200
8	Police	Stop Stick Project	11,000	-	-	-	-	11,000
16	Fire Rescue	SCBA Upgrade/Replacement	-	-	2,000,000	-	-	2,000,000
59	Public Services	Water Conservation Plan	25,000	-	-	-	-	25,000
Totals			79,600	43,600	2,000,000	-	-	2,123,200

# City of Littleton

## Capital Improvement Plan Special Projects Fund Five-Year Projection 2009-2013

Item #	Program	Project	Proposed					Total
			2009	2010	2011	2012	2013	
<u>City Center Amenities/Landscaping</u>								
15	Fire Rescue	Station #16 Landscaping	15,000					15,000
34	Library	Parking Lot Expansion	30,000	250,000				280,000
46	Public Services	City Center Campus Improve.	500,000	500,000				1,000,000
47	Public Services	City-Wide Landscaping		200,000				200,000
56	Public Services	Parking Lot Upgrade	30,000	30,000				60,000
65	Public Services	Service Center Campus Improve.				500,000		500,000
68	Public Services	Heating System in Parking Lot				300,000		300,000
73	Public Services	City Property Landscaping	250,000	250,000	250,000	250,000		1,000,000
74	Public Services	Irrigation Improvements	-	-	100,000	-		100,000
Totals			825,000	1,230,000	350,000	1,050,000	-	3,455,000
<u>Street and Traffic Control</u>								
33	Library	New Street Construction	250,000	-	-	-		250,000
48	Public Services	Rio Grande Street Improvements	1,500,000					1,500,000
49	Public Services	Littleton Center Drive Lighting	30,000	-	-	-		30,000
50	Public Services	Street Rehabilitation	2,000,000	2,000,000	2,000,000	2,000,000	2,000,000	10,000,000
51	Public Services	Curb, Gutter, and Sidewalk	100,000	100,000	100,000	100,000	100,000	500,000
52	Public Services	New Pedestrian Bridge		500,000				500,000
54	Public Services	Traffic Signals		150,000	150,000			300,000
55	Public Services	Street Lighting	200,000	225,000	250,000	275,000	300,000	1,250,000
57	Public Services	City-Wide Lighting	240,000					240,000
Totals			4,320,000	2,975,000	2,500,000	2,375,000	2,400,000	14,570,000
Grand Totals			\$ 15,646,229	\$ 8,837,238	\$ 10,406,530	\$ 7,840,000	\$ 6,440,000	\$ 49,169,997
							check	49,169,997

## City of Littleton Proposed Special Projects 2009 - 2013



\*Core projects include:

1. \$300,000 IS Replacements/Leases
2. \$1,507,000 Other Capital Leases
3. \$1,000,000 Street Improvements
4. \$100,000 Curb, Gutter, Sidewalk
5. \$50,000 Bridge Improvements
6. \$150,000 Traffic Signals

Total \$3,107,000

Funded Projects:	\$18,078,145
Unfunded Projects:	<u>\$31,091,852</u>
Total Request Projects:	<u>\$49,169,997</u>

# General Fund Revenue Assumptions

# CITY OF LITTLETON FIVE YEAR FORECAST

## REVENUE ASSUMPTIONS

A detailed description of each revenue account is presented in Section 7

### ACCOUNT

### ASSUMPTIONS

#### Retail Sales Tax

Over the last five years retail sales tax revenues have increased at an average annual growth rate of 1.83% except in 2007 when the increase was 6.2%. However, 70% of the 6.2% growth was attributable to the opening of Lowes and Safeway. Without the revenue generated by these two new businesses, retail sales taxes would have increased by 1.86% in 2007. The Retail Sales Tax revenue in this forecast is projected to increase at a lower rate of 1.5% per year. The national economic slowdown, high gas and food prices and depressed housing market combined with an aging city population are all factors that will reduce consumer spending on taxable items.

#### General Use Tax

After years of decline in the early 2000's, General Use Tax revenues reached a low point in 2004. Since 2004 General Use Tax revenues have increased at an average of \$125,000 per year. This forecast projects a similar annual increase for the period 2008 – 2013.

#### Motor Vehicle Tax

Over the last three years Motor Vehicle Tax revenue has been fairly flat, averaging \$1,660,000 per year. The forecast assumes Motor Vehicle Tax revenue remaining flat at \$1,675,000 per year.

#### Stadium Tax Rebate

This tax rebate from the Denver Metropolitan Football Stadium District has been \$21,600 over the last several years and is projected to remain at that level.

#### Property Tax

Given the many variables in determining property taxes it is very difficult to make an accurate projection for Property Tax revenue. For this forecast, property tax revenues are projected at the latest available figures from the County Assessors (\$3,900,000) and increased 1.0% every other year reflecting the assessor's bi-annual appraisal adjustment.

## REVENUE ASSUMPTIONS

### ACCOUNT

### ASSUMPTIONS

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Specific Ownership Tax	The revenue from this tax has varied between \$316,000 and \$326,000 over the last four years. This forecast assumes that Specific Ownership Tax on motor vehicles will remain flat at \$316,400 per year.
Cigarette Tax	Cigarette Tax revenue has been slowly decreasing over the last few years. For forecasting purposes, Cigarette Tax revenue is projected to remain steady at \$242,300 per year.
Franchise Fees	Over the last three years, Franchise Fee revenue has increased at an annual average rate of just under 5.0%. This forecast projects Franchise Fee revenue to increase at an annual rate of 3.0%.
License and Permits	License and Permits revenue, which includes building permits, has been increasing at an average amount of about \$50,000 per year for the last three years. This trend is projected to continue increasing at the rate of \$50,000 per year.
Intergovernmental	Intergovernmental revenue is comprised of County Road and Bridge, Additional Motor Vehicle Registration and Fire Services. Road and Bridge is projected to remain steady at the 2007 level of \$256,000 and Motor Vehicle Registration is also projected to remain at the 2007 level of \$141,000 per year. Fire Service revenue is the amount received from Highland Ranch Metro District and the Littleton Fire Protection District for Fire Service. The calculations for Fire Partner Allocation are detailed under Section 8.
Charges for Service	Charges for Service revenue includes \$225,000 per year for plan checks, \$220,000 per year for other fees and the amounts received from Highlands Ranch Metro District and the Littleton Fire Protection Service for the administrative fee related to Littleton Fire Rescue. The calculations for administrative fee allocation are detailed under Section 8.
Fines	Revenue from Fines has averaged \$1,148,000 over the last four years. Fines are projected to remain flat at \$1,150,000 for the period of 2008 – 2013.

# REVENUE ASSUMPTIONS

ACCOUNT

ASSUMPTIONS

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Investment Earnings	Investment Earnings are calculated each year at 3.5% on the prior year ending cash balance.
Miscellaneous Revenue	Miscellaneous Revenue is projected to be \$460,000 each year. This is comprised of \$300,000 from the Sewer Utility Fund, \$60,000 from the Water Participation Fund and \$100,000 in miscellaneous sales, fees and other income.
Transfers In	Projected Cash Transfers In each year is the amount (\$325,000) of interest transferred from the Water Participation Fund. The amount for 2007 includes reimbursement of Wildland Fire overtime. Since Wildland Fire Overtime is not budgeted the reimbursement is also not budgeted. The amount in 2008 includes a one-time correction for the difference between the budgeted and actual amount of interest transferred in the past three years.

# General Fund Expenditure Assumptions

# CITY OF LITTLETON FIVE YEAR FORECAST

## EXPENSE ASSUMPTIONS

<u>ACCOUNT</u>	<u>ASSUMPTIONS</u>
Salaries	From 2005 to 2007 regular Salary Expense increased 2.32%, 2.55% and 2.65% (adjusted). In 2007 there was an increase in salaries due to an EMT Fund adjustment of \$961,000 because of a re-allocation of EMT costs for three years. The adjusted salary amount for 2007, which was used for projections, was \$24,219,000. The trend in annual salary increases is projected to continue since the city's policy is to set salaries at the mid-point of metro area salaries for like positions. Forecasted increases for the years 2008 – 2013 are 2.75%, 2.85%, 2.95%, 2.95%, 2.95% and 2.95% respectively.
Overtime	Overtime Expense varies greatly each year because of the Fire Department overtime attributable to Wildland fires. For projection purposes overtime is for regular overtime only, ignoring the Wildland fire overtime. A base overtime amount of \$1,200,000 was used for projections with an annual increase of 0.5%. Since Wildland fire overtime is not included in expense projections, no reimbursement has been projected in fund revenues.
Insurance Benefits	Over the last 2 years, Insurance Benefits have increased at an average rate of about 8.0% per year. The projections for 2008 – 2013 assume the same annual increase in costs.
Social Security/Medicare	Payments into Social Security and Medicare are projected to increase 3.0% per year. This increase is consistent with the trend over the last two years as well as the projected increase in Salaries.
Worker's Comp Insurance	Following a review of Worker's Compensation it was determined that the base for Worker's Comp payments could be reduced to \$725,000 in 2008 and increasing annually by 7.0%. These amounts are based upon the analysis of the Worker's Comp account by the finance staff.

## EXPENSE ASSUMPTIONS

<u>ACCOUNT</u>	<u>ASSUMPTIONS</u>
ICMA 401k & Fire Retirement	401K and Fire Retirement expense has increased at an annual rate of 2.5% over the last two years. Based upon the past trend and the projected increase in salaries an annual increase of 3.0% a year is projected.
Asphalt and Paving Materials	Over the last two years the trend has been a 3.0% increase per year in Asphalt and Paving Materials. Projections for 2008 – 2013 continue the trend of 3.0% increase each year. It is estimated that actual material costs will increase at a rate greater than 3.0% and therefore fewer lane miles of paving will be completed each year.
Collection Materials	Projected to increase at the rate of 3.0% per year.
Supplies Other Special	Projected to remain flat at \$389,000 for the period 2008 – 2013.
Travel and Training	In 2004 Travel and Training expense was \$344,202 and was then reduced to \$198,955 in 2005. Travel and Training has increased each year since 2005 to return to pre-2005 expenditure levels. The approved budget for 2008 is \$380,000 and is projected to increase 1.0% each year through 2013.
Civic Programs	Civic Program expenditures have remained steady over the last four years at \$521,000. Expenditures for the 2008 – 2009 period are projected to continue holding flat. Civic Programs include such items as Senior Refunds, Youth Development, Main Street Historic District, Town Hall Arts Center, Council Contracted Non-profit Services and BIA Special Projects.
Telecommunications	For the period 2004 through 2007, Telecommunication Expenses increased at an average rate of 4.0% per year. The projections for 2008 – 2013 assume this same trend of 4.0% per year increase.
Professional / Consulting Fees	Projected to increase at the rate of 3.0% per year.

## EXPENSE ASSUMPTIONS

<u>ACCOUNT</u>	<u>ASSUMPTIONS</u>
Street Lighting	From 2004 through 2006 Street Lighting expenses rose 6.0% per year. In 2007 expenditures increased 28.0% over 2006. In 2007 the city experience a significant amount of unusual maintenance expenses. The adjusted base for Street Lighting and minor expense for 2007 is \$680,000 based upon information from Public Services Department. Projections for 2008 – 2013 assume a 6.0% increase each year over the adjusted 2007 base of \$680,000.
Utilities, Water & Sewer Charges	The 2007 actual amount for Utilities, Water & Sewer Charges included a one-time credit adjustment of \$31,000 for Geneva Village utilities. The adjusted amount for the 2007 base is therefore \$900,000. Increased costs offset by conservation efforts result in a projected annual increase of 2.0%
Fleet Maintenance Charges	Actual expenses in 2007 were \$1,828,479, including a cost reduction adjustment in Fire EMT expenses in the amount of \$577,592. Since this was a one-time adjustment, the 2007 base has been increased to \$2,406,100. Expenses are projected at the trend rate of 6.5% per year.
Other Charges	Assumed to be at the historic level of \$450,000.
All Other Accounts	This category includes all other expenses listed on attached schedule A. Projected to increase 2.0% per year.

# CITY OF LITTLETON FIVE YEAR FORECAST

## SCHEDULE A DETAIL OF ALL OTHER ACCOUNTS

<u>ACCOUNT</u>	<u>2005 ACTUAL EXPENSE</u>	<u>2006 ACTUAL EXPENSE</u>	<u>2007 ACTUAL EXPENSE</u>
SALARY.CONTRACT TEMPORARY	17,319.99	21,163.68	7,764.25
FIELD TRAINING OFFICER PAY	11,803.74	13,950.76	10,754.78
COURT TIME	36,859.34	26,699.03	24,261.12
UNIFORM CLEANING ALLOWANCE	55,116.79	57,402.50	55,942.50
EDUCATIONAL BENEFITS	15,161.10	18,163.89	17,665.45
CITY CONTR ICMA 457	32,433.42	35,496.30	33,787.46
CLOTHING & UNIFORM REIMB.	188,868.53	187,589.40	240,488.74
UNEMPLOYMENT INSURANCE	3,722.70	3,791.79	3,799.58
AUTO ALLOWANCE	31,420.00	26,620.00	26,120.00
SICK LEAVE BUYOUT	20,995.14	35,764.40	14,769.27
SUPPLIES OFFICE	68,188.41	74,833.12	77,694.56
OFFICE FURNITURE/NON CAPITAL	91.07	2,360.48	3,326.57
SUPPLIES JANITORIAL	32,254.57	40,903.72	35,935.15
CHEMICALS	7,640.75	7,462.10	4,875.40
SAND & GRAVEL	1,033.40	824.96	912.86
SUPPLIES SNOW/ICE REMOVAL	58,133.86	61,000.00	103,089.99
TRAFFIC LANE MARKING	25,219.75	25,000.00	27,837.23
TRAFFIC & STREET SIGNS	33,059.58	29,976.10	30,000.00
SUPPLIES BLDG MATERIALS	116,146.42	100,549.38	121,114.81
SUPPLIES SIGNAL MAINTENANCE	23,195.71	29,837.02	23,076.33
SMALL TOOLS	34,687.16	17,478.73	23,256.26
BOOKS MAGAZINES SUBSCRIPTIONS	30,243.39	33,878.81	37,420.51
DUES & MEMBERSHIPS	115,223.27	120,411.54	126,296.93
FIRE STATION SUPPLIES	2,662.42	5,309.00	4,047.25

ANIMAL CARE SUPPLIES	11,212.34	17,127.98	20,669.15
FUEL INVENTORY USED	33,153.33	23,195.99	36,439.37
MEDICAL SUPPLIES	884.00		146.29
PC HARDWARE	6,193.99	12,023.07	37,831.31
PC SOFTWARE	46,514.98	75,923.10	93,321.61
COUNTY TAX COLLECTION FEE	114,353.03	113,171.29	119,624.47
FILING & RECORDING FEES	673.00	194.00	581.00
MANAGEMENT FEES	33,839.69	85,613.73	71,027.32
AUDIT	30,400.00	25,250.00	26,000.00
PERSONNEL RECRUITMENT	5,078.33	6,862.54	31,679.30
SPECIAL LEGAL SERVICES	14,784.77	20,172.00	10,385.77
EMPLOYEE PROGRAMS	18,068.96	16,225.29	21,240.10
POSTAGE & FREIGHT	70,973.43	90,773.34	100,773.30
ADVERTISING/LEGAL NOTICES	37,209.87	35,592.20	38,308.29
PRINTING & BINDING	170,450.52	237,217.97	180,905.50
RENTALS	48,267.05	49,854.84	55,338.54
OFFICE EQUIPMENT MAINTENANCE	134,004.03	140,231.33	136,529.31
RADIO MAINTENANCE	29,443.11	43,800.77	43,410.11
TRAFFIC SIGNAL MAINTENANCE	86,388.96	80,077.18	76,364.39
OTHER EQUIPMENT MAINTENANCE	177,580.36	178,177.48	156,995.57
BLDG. & PROPERTY M & R	183,727.53	233,660.07	220,670.37
STREET MAINTENANCE	2,379.76		4,240.00
PROPERTY & LIABILITY INS.	63,900.00	35,100.00	35,100.00
OVER/SHORT - FINANCE	(98.05)	41.40	22.08
ELECTION	18,100.87	1,703.86	80,261.22
COLLECTIONS ACQUISITIONS	10,877.95	1,225.00	25,100.00
TREE REPLACEMENT	37,082.13	45,896.02	43,459.50
BUILDING IMPROVEMENTS	1,769.18	17,625.68	9,968.98
IMPROVEMENTS OTHER THAN BLDGS	4,615.87	12,005.87	7,931.12
OFFICE EQUIPMENT	207,037.89	102,907.97	93,427.33
OTHER EQUIPMENT	56,146.49	47,922.51	50,577.71
Total All Other Accounts	<u>\$ 2,616,493.88</u>	<u>\$ 2,726,017.25</u>	<u>\$ 2,882,566.01</u>

**General Fund  
Revenue and  
Expenditures  
For 2004-2007**

City of Littleton							
General Fund Cash Sources / Uses							
For 2004-2007							
	2004 Actual	2005 Actual	Percent Change	2006 Actual	Percent Change	2007 Actual	Percent Change
<b>REVENUES</b>							
Taxes:							
Property	\$ 3,356,732.69	\$ 3,390,831.47	1.02%	\$ 3,563,788.49	5.10%	\$ 3,597,260.57	0.94%
Sales	22,218,260.53	21,852,376.30	-1.65%	22,222,790.92	1.70%	23,676,182.49	6.54%
Specific Ownership	326,435.62	318,959.42	-2.29%	321,874.42	0.91%	316,391.19	-1.70%
Cigarette	307,705.35	249,986.85	-18.76%	251,616.72	0.65%	242,251.85	-3.72%
Franchise Fees	1,615,694.15	1,653,800.63	2.36%	2,046,242.79	23.73%	1,857,820.61	-9.21%
License and Permits	646,743.64	706,058.10	9.17%	782,893.23	10.88%	811,706.16	3.68%
Intergovernmental	9,471,641.77	9,652,579.50	1.91%	10,284,946.23	6.55%	10,781,405.56	4.83%
Charges for Services	1,103,129.18	1,145,680.41	3.86%	1,269,236.75	10.78%	1,251,035.00	-1.43%
Fines	1,108,419.43	1,144,403.76	3.25%	1,189,999.00	3.98%	1,150,132.76	-3.35%
Investment Earnings	81,541.57	238,141.84	192.05%	404,327.51	69.78%	529,892.75	31.06%
Miscellaneous	601,875.01	755,325.44	25.50%	854,906.82	13.18%	615,580.32	-27.99%
<b>Total Revenues</b>	<b>\$ 40,838,178.94</b>	<b>\$ 41,108,143.72</b>	<b>0.66%</b>	<b>\$ 43,192,622.88</b>	<b>5.07%</b>	<b>\$ 44,829,659.26</b>	<b>3.79%</b>
<b>EXPENDITURES</b>							
Salary - Regular	\$22,484,250.41	\$ 23,005,330.40	2.32%	\$ 23,592,429.83	2.55%	\$ 25,180,100.46	6.73%
Overtime	1,053,754.79	936,354.96	-11.14%	1,514,058.26	61.70%	1,586,729.06	4.80%
Insurance Benefits	2,772,338.61	3,088,263.24	11.40%	3,369,207.82	9.10%	3,616,683.16	7.35%
Social Security/Medicare	900,420.58	914,234.80	1.53%	938,134.35	2.61%	970,289.76	3.43%
Worker's Comp Insurance	613,381.65	804,339.33	31.13%	965,168.46	20.00%	959,183.20	-0.62%
ICMA 401K & Fire Retirement OH	1,562,048.74	1,622,411.73	3.86%	1,462,026.46	-9.89%	1,703,901.15	16.54%
Asphalt & Paving Materials	284,999.98	285,716.33	0.25%	270,799.85	-5.22%	302,936.84	11.87%
Collection Materials	361,862.71	301,286.45	-16.74%	317,434.78	5.36%	309,995.40	-2.34%
Supplies Other Special	445,872.57	365,874.16	-17.94%	401,201.17	9.66%	388,949.04	-3.05%
Travel & Training	344,202.07	198,955.38	-42.20%	265,555.48	33.47%	322,064.97	21.28%
Civic Programs	520,981.13	546,002.47	4.80%	518,983.98	-4.95%	521,903.30	0.56%
Telecommunications	387,191.52	383,975.06	-0.83%	391,040.58	1.84%	413,675.02	5.79%
Professional/Consulting Fees	1,088,060.52	836,907.23	-23.08%	892,925.91	6.69%	1,129,172.89	26.46%
Street Lighting	563,979.54	598,782.56	6.17%	635,745.72	6.17%	812,190.24	27.75%
Utilities, Water & Sewer Charges	691,283.03	890,065.00	28.76%	901,580.01	1.29%	869,570.41	-3.55%
Fleet Maintenance Charges	2,003,573.71	1,381,111.02	-31.07%	2,232,238.79	61.63%	1,828,478.80	-18.09%
Other Charges	510,098.76	451,552.99	-11.48%	426,205.12	-5.61%	426,556.00	0.08%
All Other Accounts - Detail Attached	2,685,298.21	2,616,493.88	-2.56%	2,726,039.19	4.19%	2,882,566.01	5.74%
<b>Total Expenditures</b>	<b>\$ 39,273,598.53</b>	<b>\$ 39,227,656.99</b>	<b>-0.12%</b>	<b>\$ 41,820,775.76</b>	<b>6.61%</b>	<b>\$ 44,224,945.71</b>	<b>5.75%</b>
<b>Total Operating Cash Flow</b>	<b>\$ 1,564,580.41</b>	<b>\$ 1,880,486.73</b>		<b>\$ 1,371,847.12</b>		<b>\$ 604,713.55</b>	
<b>OTHER FINANCING SOURCES/(USES)</b>							
Tabor Refund						(1,138,423.48)	
Transfers In	197,901.00	951,079.00		242,903.00		775,193.00	
Transfers Out	(2,489,871.00)	(1,168,570.51)		(84,756.00)		(805,017.92)	
<b>Total Other Financial Sources/(Uses)</b>	<b>(2,291,970.00)</b>	<b>(217,491.51)</b>		<b>158,147.00</b>		<b>(1,168,248.40)</b>	
<b>Net Cash Flow</b>	<b>\$ (727,389.59)</b>	<b>\$ 1,662,995.22</b>		<b>\$ 1,529,994.12</b>		<b>\$ (563,534.85)</b>	
<b>CASH BALANCE BEGINNING OF YEAR</b>	<b>\$ 6,895,791.98</b>	<b>\$ 6,168,402.39</b>		<b>\$ 7,831,397.61</b>		<b>\$ 9,361,391.73</b>	
<b>CASH BALANCE END OF YEAR</b>	<b>\$ 6,168,402.39</b>	<b>\$ 7,831,397.61</b>		<b>\$ 9,361,391.73</b>		<b>\$ 8,797,856.88</b>	

City of Littleton										
General Fund Expenditures by Account Classification										
For 2005-2007									Actual	Actual
								Increase/(Decrease)	Increase	
	<u>2005 Actual</u>		<u>2006 Actual</u>		<u>2007 Actual</u>		<u>2005 to 2007</u>	<u>From 2005</u>		
SALARY.CONTRACT TEMPORARY	17,319.99		21,163.68		7,764.25		(9,555.74)	-55%		
FIELD TRAINING OFFICER PAY	11,803.74		13,950.76		10,754.78		(1,048.96)	-9%		
COURT TIME	36,859.34		26,699.03		24,261.12		(12,598.22)	-34%		
UNIFORM CLEANING ALLOWANCE	55,116.79		57,402.50		55,942.50		825.71	1%		
EDUCATIONAL BENEFITS	15,161.10		18,163.89		17,665.45		2,504.35	17%		
CITY CONTR ICMA 457	32,433.42		35,496.30		33,787.46		1,354.04	4%		
CLOTHING & UNIFORM REIMB.	188,868.53		187,589.40		240,488.74		51,620.21	27%		
UNEMPLOYMENT INSURANCE	3,722.70		3,791.79		3,799.58		76.88	2%		
AUTO ALLOWANCE	31,420.00		26,620.00		26,120.00		(5,300.00)	-17%		
SICK LEAVE BUYOUT	20,995.14		35,764.40		14,769.27		(6,225.87)	-30%		
SUPPLIES OFFICE	68,188.41		74,833.12		77,694.56		9,506.15	14%		
OFFICE FURNITURE/NON CAPITAL	91.07		2,360.48		3,326.57		3,235.50	3553%		
SUPPLIES JANITORIAL	32,254.57		40,903.72		35,935.15		3,680.58	11%		
CHEMICALS	7,640.75		7,462.10		4,875.40		(2,765.35)	-36%		
SAND & GRAVEL	1,033.40		824.96		912.86		(120.54)	-12%		
SUPPLIES SNOW/ICE REMOVAL	58,133.86		61,000.00		103,089.99		44,956.13	77%		
TRAFFIC LANE MARKING	25,219.75		25,000.00		27,837.23		2,617.48	10%		
TRAFFIC & STREET SIGNS	33,059.58		29,976.10		30,000.00		(3,059.58)	-9%		
SUPPLIES BLDG MATERIALS	116,146.42		100,549.38		121,114.81		4,968.39	4%		
SUPPLIES SIGNAL MAINTENANCE	23,195.71		29,837.02		23,076.33		(119.38)	-1%		
SMALL TOOLS	34,687.16		17,478.73		23,256.26		(11,430.90)	-33%		
BOOKS MAGAZINES SUBSCRIPTIONS	30,243.39		33,878.81		37,420.51		7,177.12	24%		
DUES & MEMBERSHIPS	115,223.27		120,411.54		126,296.93		11,073.66	10%		
FIRE STATION SUPPLIES	2,662.42		5,309.00		4,047.25		1,384.83	52%		
ANIMAL CARE SUPPLIES	11,212.34		17,127.98		20,669.15		9,456.81	84%		
FUEL INVENTORY USED	33,153.33		23,195.99		36,439.37		3,286.04	10%		
MEDICAL SUPPLIES	884.00				146.29		(737.71)	-83%		
PC HARDWARE	6,193.99		12,023.07		37,831.31		31,637.32	511%		
PC SOFTWARE	46,514.98		75,923.10		93,321.61		46,806.63	101%		
COUNTY TAX COLLECTION FEE	114,353.03		113,171.29		119,624.47		5,271.44	5%		
FILING & RECORDING FEES	673.00		194.00		581.00		(92.00)	-14%		
MANAGEMENT FEES	33,839.69		85,613.73		71,027.32		37,187.63	110%		
AUDIT	30,400.00		25,250.00		26,000.00		(4,400.00)	-14%		
PERSONNEL RECRUITMENT	5,078.33		6,862.54		31,679.30		26,600.97	524%		
SPECIAL LEGAL SERVICES	14,784.77		20,172.00		10,385.77		(4,399.00)	-30%		
EMPLOYEE PROGRAMS	18,068.96		16,225.29		21,240.10		3,171.14	18%		
POSTAGE & FREIGHT	70,973.43		90,773.34		100,773.30		29,799.87	42%		
ADVERTISING/LEGAL NOTICES	37,209.87		35,592.20		38,308.29		1,098.42	3%		
PRINTING & BINDING	170,450.52		237,217.97		180,905.50		10,454.98	6%		

City of Littleton					
General Fund Expenditures by Account Classification					
For 2005-2007					
				Actual	
				Increase/(Decrease)	
	<u>2005 Actual</u>	<u>2006 Actual</u>	<u>2007 Actual</u>	<u>2005 to 2007</u>	
RENTALS	48,267.05	49,854.84	55,338.54	7,071.49	15%
OFFICE EQUIPMENT MAINTENANCE	134,004.03	140,231.33	136,529.31	2,525.28	2%
RADIO MAINTENANCE	29,443.11	43,800.77	43,410.11	13,967.00	47%
TRAFFIC SIGNAL MAINTENANCE	86,388.96	80,077.18	76,364.39	(10,024.57)	-12%
OTHER EQUIPMENT MAINTENANCE	177,580.36	178,177.48	156,995.57	(20,584.79)	-12%
BLDG. & PROPERTY M & R	183,727.53	233,660.07	220,670.37	36,942.84	20%
STREET MAINTENANCE	2,379.76	-	4,240.00	1,860.24	78%
PROPERTY & LIABILITY INS.	63,900.00	35,100.00	35,100.00	(28,800.00)	-45%
OVER/(SHORT) - FINANCE	(98.05)	41.40	22.08	120.13	-123%
ELECTION	18,100.87	1,703.86	80,261.22	62,160.35	343%
COLLECTIONS ACQUISITIONS	10,877.95	1,225.00	25,100.00	14,222.05	131%
TREE REPLACEMENT	37,082.13	45,896.02	43,459.50	6,377.37	17%
BUILDING IMPROVEMENTS	1,769.18	17,625.68	9,968.98	8,199.80	463%
IMPROVEMENTS OTHER THAN BLDGS	4,615.87	12,005.87	7,931.12	3,315.25	72%
OFFICE EQUIPMENT	207,037.89	102,907.97	93,427.33	(113,610.56)	-55%
OTHER EQUIPMENT	56,146.49	47,922.51	50,577.71	(5,568.78)	-10%
Total Expenditures	\$ 2,616,493.88	\$ 2,726,039.19	\$ 2,882,566.01	266,072.13	6%

# General Fund Revenue Descriptions

# City of Littleton

## General Fund Revenue Descriptions

Account Title	Account Description
<b>General Fund</b>	
General Sales & Use	The revenue derived from a levy on the retail sales within an entity or the use of commodities purchased outside the taxing jurisdiction, pursuant to §3-9-6.
Retail Sales	The revenue derived from a levy on the retail sales within an entity, pursuant to §3-9-6.
General Use	The revenue derived from a levy on the use of commodities purchased outside the taxing jurisdiction, pursuant to §3-9-6.
1% Grocery Sales	Revenue derived from the 1% tax levied on food for home consumption. This tax was repealed by voters. Effective 01/01/05, there is no tax on food for home consumption, pursuant to §3-9-6.
Sales-Motor Vehicles	Revenue derived from the 3% tax levied on the sale of motor vehicles housed or garaged within the city.
Stadium District Sales Tax	Revenue derived from excess funds which is determined annually by the Denver Metropolitan Football Stadium District, an agency created under CRS 32-15-101 to finance and construct a new football stadium in the Denver area, and authorized to impose a District-wide sales tax equal to 1/10 of 1%.
Property Tax-Current Year	Revenue derived from a local ad valorem levy on real property & certain categories of personal property. Colorado Revised Statutes require the Arapahoe, Jefferson and Douglas County Assessors to determine the actual value of property. For property tax purposes, assessed valuation is a percentage of actual value.
Penalties on Delinquent Tax	Revenues received from Arapahoe, Jefferson and Douglas Counties for penalties imposed for the violation of lawful administrative rules and regulations.
Specific Ownership Tax-Auto	Revenue derived from the State Formulated value levy on certain vehicles and mobile equipment.
General Cigarette Tax	The local share of revenues derived from the collection of a tax levied on the sale of cigarettes by wholesalers.
License-City Liquor	Revenue derived from the issuance of liquor licenses, which enables a business to sell malt, vinous, spirituous liquors or fermented malt beverages within city, pursuant to §3-2-2.
License-Liquor Renewal	Revenues derived from the renewal of liquor licenses, which enables a business to continue to sell malt, vinous, spirituous liquors or fermented malt beverages within the, pursuant to §3-2-2.

# City of Littleton

## General Fund Revenue Descriptions

Account Title	Account Description
License-Liquor Transfer	Revenues derived from the renewal of liquor licenses, which enables a business to sell malt, vinous, spirituous liquors or fermented malt beverages within the, pursuant to §3-2-2.
License-Liquor Occupation Tax	The fee charged for an annual liquor license is referred to as an occupation tax, pursuant to §3-2-3.
License-Liquor Manager License	Revenues derived from the issuance of licenses to managers of establishments authorized to sell malt, vinous, spirituous liquors or fermented malt beverages in the city, pursuant to §3-2-4.
License-Temporary	Revenues derived from the issuance of a temporary permit to a proposed transferee of a liquor or beer license in the city, pursuant to §3-2-17.
License-Processing Fee	Revenue derived from the application fees for licenses.
License-Peddler's	Revenues derived from the issuance of licenses to carry on the business of a peddler or hawker within the city.
License-Amusement & Vending Machines	Revenues derived from the issuance of licenses to exhibit or display a mechanical amusement device, vending machine or coin-operated machine of any kind within the city.
License-Arbiculture	Revenues derived from the issuance of licenses to cut, prune, remove or spray trees, shrubs, vines or hedges within the city, pursuant to §8-4-3.
Sign Permits/Strips	Revenues derived from the issuance of permits to erect, construct, enlarge, alter, repair, move, improve, convert or demolish any sign within the city, pursuant to §4-3-3-4.
Security Alarm Permits/Licenses	Revenues derived from the issuance of licenses and permits allowing a business to maintain, install, lease, or sell any emergency alarm device within the city, pursuant to §3-7-3.
Revocable Licenses	Revenues derived from individuals or contractors who purchase a permit to work in the city's right-of-way or perform street cuts. The cost for this license is \$2,000 which is paid in the form of cash, bond, letter of credit, etc. and expires in one year. If the work is not satisfactory or repaired correctly, the surety is redeemed.
Other Licenses & Permits	Revenues derived from non-business licenses and permits and non-enterprise developer contributions that allow the performance of a specific activity.
Electric	Revenues derived from electricity franchises for a nonexclusive right to furnish, sell and distribute electricity within and through the city.

# City of Littleton

## General Fund Revenue Descriptions

Account Title	Account Description
Gas	Revenues derived from gas franchises for a nonexclusive right to furnish, sell and distribute gas within and through the city.
Telephone	Revenues derived from telephone utility companies operating within the city for the occupation and business of maintaining a telephone exchange service to the inhabitants of the city.
Cable T.V.	Revenue derived from cable television franchises for the use of streets and other facilities of the city in the operation of the cable television system.
Highway Maintenance Grant	Revenue derived from an IGA agreement signed March 1993 between the city and CDOT for the maintenance and operation of traffic control devices on state highways within the city limits.
\$1.50 Add'l Motor Vehicle Registration	The local share of revenues derived from various additional motor vehicle registration fees imposed by the State.
\$2.50 Add'l Motor Vehicle Registration	The local share of revenues derived from various additional motor vehicle registration fees imposed by the State.
State Seat Belt Enforcement	Reimbursement from the State of Colorado for overtime performed by city police officers on "Click IT or Ticket" program.
County Road & Bridge	Revenues received quarterly from Arapahoe, Jefferson and Douglas Counties for the purpose of maintaining road surfaces and bridges within the city.
Jefferson County Open Space	Revenues derived from Jefferson County for a shareback provision of the Open Space Sales/Use Tax to be distributed to municipalities within Jefferson County.
Arapahoe County Open Space	Revenues derived from Arapahoe County for a shareback provision of the Open Space Sales/Use Tax to be distributed to municipalities within Arapahoe County.
Arapahoe CO.IGA-Vendor	Revenues derived from the facilitation of collecting the Arapahoe County Use Tax on building and construction materials, which is 5% of the amount collected.
Sale of Plans/RPTs/Copies	Revenue collected for miscellaneous copies, plans or reports from various sources. The cost is \$.25 per page.
Other Fines & Forfeits	Revenues received from penalties imposed for the commission of statutory offenses, violation of lawful administrative rules and regulations, neglect of official duties, and forfeits of deposits held as performance guarantees.
Interest Earnings	Revenue derived from interest earnings from the city's investment portfolio.

# City of Littleton

## General Fund Revenue Descriptions

<b>Account Title</b>	<b>Account Description</b>
Rent-Light Rail Station	Revenue received monthly from Romancing the Bean coffee shop for the rental of city-owned property.
Rent-5890 S Bemis House	Revenue received monthly from the tenant for the rental of city-owned property.
Rent-DLK Parking Lot	Revenue received monthly from The Melting Pot for the rental of city-owned property.
Restitution-City	Revenues derived from defendants who are ordered to pay restitution to the city for damages incurred.
Tree Sales	Revenues derived from the sale of trees to citizens for the improvement of the community.
Calendar Ads	Revenues derived from individuals and businesses for sponsorship in the city's annual report/calendar. The cost for a month/page is \$350 and the back page is \$75. Several entities are not charged for their sponsorship.
Miscellaneous Other Revenues	Revenue derived from all other miscellaneous sources that are infrequent in nature and not specifically recorded.
Sale of Capital Assets	Revenues derived from the sale of surplus capital assets.

# City of Littleton

## General Fund Revenue Descriptions

Account Title	Account Description
<b>General Fund-Administrative</b>	
Passport Fees	Revenue derived from any individual applying for a passport for a fee of \$30.
Court Costs	Revenue collected from defendants who plead no contest, guilty or are convicted of violating any municipal ordinance. The cost is \$15 except when a trial is by jury, which is \$45
Sale of Plans/RPTs/Copies	Revenue collected for miscellaneous copies, plans or reports from Municipal Court. The cost is \$.25 per page.
Bond Handling	Revenue collected from a court defendant or another court when the Municipal Judge does not release the entire bond amount.
Processing Fee-OJ Warrants	Revenue collected from defendants on traffic ticket warrants or juvenile cases. The city collects \$30, of which \$15 is sent to the State.
Court Fines	Revenue collected from defendants on traffic ticket warrants or juvenile cases. The city collects \$30, of which \$15 is sent to the State.
Forfeitures	Revenue collected from bond forfeitures when individuals do not make their court appearance.
Defensive Driving School Fees	Revenue collected from court defendants who have been sentenced to take the Defensive Driving School due to a traffic violation. The fee for the school is \$30.
Miscellaneous Printing & Binding	Revenue derived from external printing and binding projects performed by the city Print Shop, for Friends of the Library and Museum, Littleton Housing Authority, etc.
Omnibus Program	Revenue received from RTD and Omnibus passenger donations.

# City of Littleton

## General Fund Revenue Descriptions

Account Title	Account Description
<b>General Fund-Police</b>	
Sale of Plans/RPTs/Copies	Revenue collected for miscellaneous copies, plans or reports from the Police Department. The cost is \$.25 per page.
Police Reports	Revenue collected for copies of police reports. The cost is \$5 for the first ten pages of the report, with additional pages at \$1.25 each.
Police Name Check	Revenue received from "Records Check" that require a clearance letter. The cost is \$10.
Fingerprints	Revenue received from the cost for fingerprinting. The cost is \$10 for one or two cards, with additional cards \$5 each.
Crime Lab-Photos	Revenue received for crime lab photos. The cost is \$2.50 for each 3x5 print.
Crime Lab-Video Tapes	Revenue received for crime lab video tapes. The cost is \$20 each.
Crime Lab-Audio Tapes	Revenue received for crime lab audio tapes. The cost is \$20 each.
Crime Lab-CD/DVD Discs	Revenue received for crime lab CD/DVD discs. The cost is \$20 each.
Community Center Audio Tapes	Revenue received for 911 audio tapes. The cost is \$20 each.
Sex Offender-Initial Registration	Revenue received for sex offender registration. The initial cost is \$75.
Sex Offender-Subsequent Registration	Revenue received for sex offender subsequent registration. The cost is \$25 each.
Police Auction	Revenue derived from the sale of abandoned property such a bikes or stereos. The auction is held twice a year.
South Metro Drug Task Force	Revenue derived from the sale of "seized" property.
LPS Officers	Revenue received from Littleton Public Schools for 50% of the assigned officers salary, benefits and the cost of a car.

# City of Littleton

## General Fund Revenue Descriptions

Account Title	Account Description
<b>General Fund-Fire</b>	
Fire Services-Highlands Ranch	Revenue received for services provided to Highlands Ranch. The district is billed on a "call volume" basis.
Fire Services-Littleton Fire Protection District	Revenue received for services provided to Littleton Fire Protection District. The district is billed on a "call volume" basis.
Administrative Fee-Littleton Fire Protection District	Revenue received for the administration of fire services to Littleton Fire Protection District. This is a charge of 6% of the service provided.
Administrative Fee-Highlands Ranch	Revenue received for the administration of fire services to Highlands Ranch. This is a charge of 6% of the service provided.
EMS Training Reimbursement	Revenue received from "outside" individuals or groups to reimburse for city-led training classes.
Fire-Special Events	Revenue received for city services provided at special events.
Fire-Bike Medics	Revenue received for bike medics provided for special events.
Fire Suppression Reimbursement	Revenue received from the State which is Federal funding to reimburse the city for Wildland deployment.
Paramedic Gift Account	Revenue received from money "gifted" to the Fire Department from donations or memorial gifts.
<b>General Fund-Public Services</b>	
Sale of Plans/RPTs/Copies	Revenue collected for miscellaneous copies, plans, maps or bid documents, etc. The cost is \$25.
Street/Sidewalk/Curb	Revenue derived from contractors who are working within city right-of-way and for the replacement of sidewalks, curbs and gutters. The city pays 50% of the cost, with the owner charged the balance.
Pea Patch	Revenue collected from citizens who contractually rent lots for the purpose of planting vegetable gardens. The cost is \$25 per lot. A fee is not charged to disabled or senior citizens.

# City of Littleton

## General Fund Revenue Descriptions

Account Title	Account Description
<b>General Fund-Community Development</b>	
Contractor License Fees	Revenue collected from contractors for annual licensing.
Building Permits	Revenue derived from any permit or inspection for the use and regulation of buildings and structure with the city.
Reinspection Fees	Revenue derived for reinspections. There is no cost for the initial inspection, unless it is done after hours or on weekends. The cost is \$42.
Weed Cutting	Revenue collected from citizens for failure to comply with city code after receiving notice to cut weeds. The citizen is charged the cost of weed cutting plus an additional 40% administrative fee.
Plans Checking	Revenue collected for contractor testing for licensing within the city.
Contractor Testing	Revenue collected for the review of plans for building purposes.
Elevator Certification	Revenue collected from building owners for the annual inspection of elevators. The cost is \$125 per elevator.
Zoning & Subdivision	Revenue received from the initial zoning or rezoning of properties within the city. The fee range is from \$500 to \$1,000.
<b>General Fund-Library</b>	
Sale of Plans/RPTs/Copies	Revenue collected for miscellaneous copies, plans or reports from the Research Library. The cost is \$.25 per page.
Library Computer Fees	Revenue received from copies printed from the computer or from the internet. The cost is \$.10 per page.
Library Public Copier Lease	Revenue received from the public for copies made. The cost is \$.10 per page.
Library Fines	Revenue derived from overdue fees or lost library books.
Library Gift Account	Revenue received as "gifted" to the library from donations or memorial gifts.

# City of Littleton

## General Fund Revenue Descriptions

<b>Account Title</b>	<b>Account Description</b>
<b>General Fund-Museum</b>	
Sale of Plans/RPTs/Copies	Revenue collected for miscellaneous copies, plans or reports from the museum. The cost is \$.25 per page.
Museum Fees	Revenue collected from Group Fees. Individual admission is free, but groups of 10 or more are charged \$1 per person if the group is located outside the city limits.
Museum Donation Box	Revenue received from patrons of the museum, placed in the donation box.
Museum Gift Account	Revenue received as "gifted" to the museum from donations or memorial gifts.
Museum Store Sales	Revenue derived from the sale of merchandise in the Museum Store.
<b>General Fund-Operating Transfer</b>	
Transfers In-General Fund	Interfund transfers into the General Fund from other city funds that typically do not require repayment.

**Fire Partner  
Allocation Projections  
(2008-2013)**

**LITTLETON FIRE RESCUE**  
**Projected 2009**

**I. RESPONSE CALCULATIONS**

	<u>YEAR</u>	<u>CITY</u>	<u>DISTRICT</u>	<u>HIGHLANDS</u>
	2003	3972	4300	3315
	2004	3952	4157	3479
	2005	4076	4315	3397
	2006	4220	4224	3354
	2007	4282	4237	3376
	5 Yr Ave #	4,100	4,247	3,384
	5 Yr Ave %	34.95%	36.20%	28.85%
7/07-6/08	Cont Yr #	4390	4241	3480
	Cont Yr %	36.25%	35.02%	28.73%

**ASSESSED VALUATIONS**

<b>II.</b>	<u>CITY</u>	<u>DISTRICT</u>	<u>HIGHLANDS</u>
	609,196,123	860,325,838	1,134,194,100
	23.397%	33.042%	43.561%

**EXPENSE DISTRIBUTION**

<b>III.</b>	<u>CITY</u>	<u>DISTRICT</u>	<u>HIGHLANDS</u>
Fire Dept	29.175%	34.621%	36.204%
Comm Ctr	36.248%	35.019%	28.733%

**BUDGET DISTRIBUTION - OPERATIONS**

<b>IV.</b>		<u>FIRE DEPT.</u>	<u>COMM. CNTR.</u>
Operating Budget	\$16,039,661	\$1,103,956	
Joint Fire Training (SMFTA)	(26,500)		
Capital (Operations Budget)	(90,000)		
		15,923,161	1,103,956

**LITT. FIRE PROT. DIST.**

	<i>Fire Services</i>	<i>Comm. Services</i>
Operating Budget	5,512,758	386,594
Capital (Operations Budget)	36,000	-
<b>SUBTOTAL</b>	<b>5,548,758</b>	<b>386,594</b>
Administrative Fee (6.12%)	339,584	23,660
<b>SUBTOTAL</b>	<b>5,888,342</b>	<b>410,254</b>
Special Projects (Capital)	230,220	-
<b>TOTAL</b>	<b>6,118,561</b>	<b>410,254</b>

<b>ASSESSED VALUATIONS</b>	
Projected 2008	
CITY	
Arapahoe County	580,135,546
Jefferson County	26,145,375
Douglas County	2,915,202
<b>TOTAL</b>	<b>609,196,123</b>
DISTRICT	
Arapahoe County	538,833,596
Jefferson County	287,784,855
Douglas County	33,707,387
<b>TOTAL</b>	<b>860,325,838</b>
HIGHLANDS RANCH	
HRMD	1,134,194,100
Metro #2	0
Metro #3	0
Metro #4	0
Metro #5	0
<b>TOTAL</b>	<b>1,134,194,100</b>

**HIGHLANDS RANCH**

	<i>Fire Services</i>	<i>Comm. Services</i>
Operating Budget	5,764,821	317,200
Capital (Operations Budget)	18,000	-
<b>SUBTOTAL</b>	<b>5,782,821</b>	<b>317,200</b>
Administrative Fee (6.12%)	353,909	19,413
<b>SUBTOTAL</b>	<b>6,136,730</b>	<b>336,612</b>
Special Projects (Capital)	228,520	-
<b>TOTAL</b>	<b>6,365,250</b>	<b>336,612</b>

**CITY**

	<i>Fire Services</i>	<i>Comm. Services</i>
Operating Budget	4,645,582	400,162
Capital (Operations Budget)	36,000	-
<b>SUBTOTAL</b>	<b>4,681,582</b>	<b>400,162</b>
Administrative Fee (6.12%)	-	-
<b>SUBTOTAL</b>	<b>4,681,582</b>	<b>400,162</b>
Special Projects (Capital)	320,221	-
<b>TOTAL</b>	<b>5,001,803</b>	<b>400,162</b>

<b>TOTAL - FIRE &amp; COMM SVCS.</b>	<b>6,528,815</b>	<b>\$6,701,862</b>	<b>\$5,401,965</b>
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**LITTLETON FIRE RESCUE**  
**Projected 2010**

**I. RESPONSE CALCULATIONS**

	<u>YEAR</u>	<u>CITY</u>	<u>DISTRICT</u>	<u>HIGHLANDS</u>
	2004	3952	4157	3479
	2005	4076	4315	3397
	2006	4220	4224	3354
	2007	4282	4237	3376
	2008	4345	4250	3398
	5 Yr Ave #	4,175	4,237	3,401
	5 Yr Ave %	35.34%	35.87%	28.79%
7/08-6/09	Cont Yr #	4455	4254	3503
	Cont Yr %	36.48%	34.84%	28.68%

**ASSESSED VALUATIONS**

<b>II.</b>	<u>CITY</u>	<u>DISTRICT</u>	<u>HIGHLANDS</u>
	645,747,890	868,929,097	1,190,903,805
	23.867%	32.116%	44.017%

**EXPENSE DISTRIBUTION**

<b>III.</b>	<u>CITY</u>	<u>DISTRICT</u>	<u>HIGHLANDS</u>
Fire Dept	29.606%	33.991%	36.404%
Comm Ctr	36.478%	34.838%	28.684%

**BUDGET DISTRIBUTION - OPERATIONS**

<b>IV.</b>		<u>FIRE DEPT.</u>	<u>COMM. CNTR.</u>
Operating Budget		\$16,740,220	\$1,148,114
Joint Fire Training (SMFTA)		(26,500)	
Capital (Operations Budget)		(90,000)	
		16,623,720	1,148,114

**LITT. FIRE PROT. DIST.**

	<i>Fire Services</i>	<i>Comm. Services</i>
Operating Budget	5,650,569	399,980
Capital (Operations Budget)	36,000	-
<b>SUBTOTAL</b>	<b>5,686,569</b>	<b>399,980</b>
Administrative Fee (6.12%)	348,018	24,479
<b>SUBTOTAL</b>	<b>6,034,587</b>	<b>424,459</b>
Special Projects (Capital)	45,220	-
<b>TOTAL</b>	<b>6,079,806</b>	<b>424,459</b>

<b>ASSESSED VALUATIONS</b>	
Projected 2009	
CITY	
Arapahoe County	614,943,679
Jefferson County	27,714,098
Douglas County	3,090,114
<b>TOTAL</b>	<b>645,747,890</b>
DISTRICT	
Arapahoe County	544,221,932
Jefferson County	290,662,704
Douglas County	34,044,461
<b>TOTAL</b>	<b>868,929,097</b>
HIGHLANDS RANCH	
HRMD	1,190,903,805
Metro #2	0
Metro #3	0
Metro #4	0
Metro #5	0
<b>TOTAL</b>	<b>1,190,903,805</b>

**HIGHLANDS RANCH**

	<i>Fire Services</i>	<i>Comm. Services</i>
Operating Budget	6,051,699	329,325
Capital (Operations Budget)	18,000	-
<b>SUBTOTAL</b>	<b>6,069,699</b>	<b>329,325</b>
Administrative Fee (6.12%)	371,466	20,155
<b>SUBTOTAL</b>	<b>6,441,165</b>	<b>349,480</b>
Special Projects (Capital)	34,520	-
<b>TOTAL</b>	<b>6,475,684</b>	<b>349,480</b>

**CITY**

	<i>Fire Services</i>	<i>Comm. Services</i>
Operating Budget	4,921,619	418,809
Capital (Operations Budget)	36,000	-
<b>SUBTOTAL</b>	<b>4,957,619</b>	<b>418,809</b>
Administrative Fee (6.12%)	-	-
<b>SUBTOTAL</b>	<b>4,957,619</b>	<b>418,809</b>
Special Projects (Capital)	45,220	-
<b>TOTAL</b>	<b>5,002,838</b>	<b>418,809</b>

<b>TOTAL - FIRE &amp; COMM SVCS.</b>	<b>6,504,265</b>	<b>\$6,825,164</b>	<b>\$5,421,647</b>
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**LITTLETON FIRE RESCUE**  
**Projected 2011**

**I. RESPONSE CALCULATIONS**

	<u>YEAR</u>	<u>CITY</u>	<u>DISTRICT</u>	<u>HIGHLANDS</u>
	2005	4076	4315	3397
	2006	4220	4224	3354
	2007	4282	4237	3376
	2008	4345	4250	3398
	2009	4409	4263	3420
	5 Yr Ave #	4,266	4,258	3,389
	5 Yr Ave %	35.81%	35.74%	28.45%
7/09-6/10	Cont Yr #	4520	4267	3526
	Cont Yr %	36.71%	34.66%	28.63%

**ASSESSED VALUATIONS**

<b>II.</b>	<u>CITY</u>	<u>DISTRICT</u>	<u>HIGHLANDS</u>
	652,205,369	877,618,388	1,214,721,881
	23.764%	31.977%	44.259%

**EXPENSE DISTRIBUTION**

<b>III.</b>	<u>CITY</u>	<u>DISTRICT</u>	<u>HIGHLANDS</u>
Fire Dept	29.788%	33.859%	36.353%
Comm Ctr	36.708%	34.657%	28.635%

**BUDGET DISTRIBUTION - OPERATIONS**

<b>IV.</b>		<u>FIRE DEPT.</u>	<u>COMM. CNTR.</u>
Operating Budget		\$17,419,851	\$1,194,039
Joint Fire Training (SMFTA)		(26,500)	
Capital (Operations Budget)		(90,000)	
		17,303,351	1,194,039

**LITT. FIRE PROT. DIST.**

	<i>Fire Services</i>	<i>Comm. Services</i>
Operating Budget	5,858,742	413,818
Capital (Operations Budget)	36,000	-
<b>SUBTOTAL</b>	<b>5,894,742</b>	413,818
Administrative Fee (6.12%)	360,758	25,326
<b>SUBTOTAL</b>	6,255,500	439,144
Special Projects (Capital)	177,220	-
<b>TOTAL</b>	<b>6,432,720</b>	<b>439,144</b>

<b>ASSESSED VALUATIONS</b>	
Projected 2010	
CITY	
Arapahoe County	621,093,116
Jefferson County	27,991,238
Douglas County	3,121,015
<b>TOTAL</b>	<b>652,205,369</b>
DISTRICT	
Arapahoe County	549,664,151
Jefferson County	293,569,331
Douglas County	34,384,906
<b>TOTAL</b>	<b>877,618,388</b>
HIGHLANDS RANCH	
HRMD	1,214,721,881
Metro #2	0
Metro #3	0
Metro #4	0
Metro #5	0
<b>TOTAL</b>	<b>1,214,721,881</b>

**HIGHLANDS RANCH**

	<i>Fire Services</i>	<i>Comm. Services</i>
Operating Budget	6,290,287	341,913
Capital (Operations Budget)	18,000	-
<b>SUBTOTAL</b>	<b>6,308,287</b>	341,913
Administrative Fee (6.12%)	386,067	20,925
<b>SUBTOTAL</b>	6,694,354	362,838
Special Projects (Capital)	100,520	-
<b>TOTAL</b>	<b>6,794,874</b>	<b>362,838</b>

**CITY**

	<i>Fire Services</i>	<i>Comm. Services</i>
Operating Budget	5,154,322	438,308
Capital (Operations Budget)	36,000	-
<b>SUBTOTAL</b>	5,190,322	438,308
Administrative Fee (6.12%)	-	-
<b>SUBTOTAL</b>	5,190,322	438,308
Special Projects (Capital)	177,220	-
<b>TOTAL</b>	<b>5,367,542</b>	<b>438,308</b>

<b>TOTAL - FIRE &amp; COMM SVCS.</b>	<b>6,871,863</b>	<b>\$7,157,712</b>	<b>\$5,805,850</b>
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**LITTLETON FIRE RESCUE**  
**Projected 2012**

**I. RESPONSE CALCULATIONS**

	<u>YEAR</u>	<u>CITY</u>	<u>DISTRICT</u>	<u>HIGHLANDS</u>
	2006	4220	4224	3354
	2007	4282	4237	3376
	2008	4345	4250	3398
	2009	4409	4263	3420
	2010	4474	4276	3443
	5 Yr Ave #	4,346	4,250	3,398
	5 Yr Ave %	36.23%	35.43%	28.33%
7/10-6/11	Cont Yr #	4586	4281	3549
	Cont Yr %	36.94%	34.48%	28.58%

**ASSESSED VALUATIONS**

<b>II.</b>	<u>CITY</u>	<u>DISTRICT</u>	<u>HIGHLANDS</u>
	652,205,369	886,394,572	1,275,457,975
	23.177%	31.499%	45.325%

**EXPENSE DISTRIBUTION**

<b>III.</b>	<u>CITY</u>	<u>DISTRICT</u>	<u>HIGHLANDS</u>
Fire Dept	29.705%	33.466%	36.828%
Comm Ctr	36.939%	34.476%	28.585%

**BUDGET DISTRIBUTION - OPERATIONS**

<b>IV.</b>		<u>FIRE DEPT.</u>	<u>COMM. CNTR.</u>
Operating Budget		\$18,077,386	\$1,241,801
Joint Fire Training (SMFTA)		(26,500)	
Capital (Operations Budget)		(90,000)	
		17,960,886	1,241,801

**LITT. FIRE PROT. DIST.**

	<i>Fire Services</i>	<i>Comm. Services</i>
Operating Budget	6,010,790	428,123
Capital (Operations Budget)	36,000	-
<b>SUBTOTAL</b>	<b>6,046,790</b>	<b>428,123</b>
Administrative Fee (6.12%)	370,064	26,201
<b>SUBTOTAL</b>	<b>6,416,854</b>	<b>454,324</b>
Special Projects (Capital)	202,820	-
<b>TOTAL</b>	<b>6,619,673</b>	<b>454,324</b>

<b>ASSESSED VALUATIONS</b>	
Projected 2011	
<u>CITY</u>	
Arapahoe County	621,093,116
Jefferson County	27,991,238
Douglas County	3,121,015
<b>TOTAL</b>	<b>652,205,369</b>
<u>DISTRICT</u>	
Arapahoe County	555,160,793
Jefferson County	296,505,024
Douglas County	34,728,755
<b>TOTAL</b>	<b>886,394,572</b>
<u>HIGHLANDS RANCH</u>	
HRMD	1,275,457,975
Metro #2	0
Metro #3	0
Metro #4	0
Metro #5	0
<b>TOTAL</b>	<b>1,275,457,975</b>

**HIGHLANDS RANCH**

	<i>Fire Services</i>	<i>Comm. Services</i>
Operating Budget	6,614,635	354,969
Capital (Operations Budget)	18,000	-
<b>SUBTOTAL</b>	<b>6,632,635</b>	<b>354,969</b>
Administrative Fee (6.12%)	405,917	21,724
<b>SUBTOTAL</b>	<b>7,038,552</b>	<b>376,693</b>
Special Projects (Capital)	106,320	-
<b>TOTAL</b>	<b>7,144,872</b>	<b>376,693</b>

**CITY**

	<i>Fire Services</i>	<i>Comm. Services</i>
Operating Budget	5,335,281	458,709
Capital (Operations Budget)	36,000	-
<b>SUBTOTAL</b>	<b>5,371,281</b>	<b>458,709</b>
Administrative Fee (6.12%)	-	-
<b>SUBTOTAL</b>	<b>5,371,281</b>	<b>458,709</b>
Special Projects (Capital)	202,821	-
<b>TOTAL</b>	<b>5,574,102</b>	<b>458,709</b>

<b>TOTAL - FIRE &amp; COMM SVCS.</b>	<b>7,073,998</b>	<b>\$7,521,565</b>	<b>\$6,032,811</b>
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**LITTLETON FIRE RESCUE  
Projected 2013**

**I. RESPONSE CALCULATIONS**

	<u>YEAR</u>	<u>CITY</u>	<u>DISTRICT</u>	<u>HIGHLANDS</u>
	2007	4282	4237	3376
	2008	4345	4250	3398
	2009	4409	4263	3420
	2010	4474	4276	3443
	2011	4540	4289	3466
	5 Yr Ave #	4,410	4,263	3,421
	5 Yr Ave %	36.47%	35.25%	28.28%
7/11-6/12	Cont Yr #	4654	4294	3573
	Cont Yr %	37.17%	34.30%	28.53%

**ASSESSED VALUATIONS**

<b>II.</b>	<u>CITY</u>	<u>DISTRICT</u>	<u>HIGHLANDS</u>
	658,727,422	895,258,518	1,300,967,135
	23.073%	31.358%	45.569%

**EXPENSE DISTRIBUTION**

<b>III.</b>	<u>CITY</u>	<u>DISTRICT</u>	<u>HIGHLANDS</u>
Fire Dept	29.769%	33.304%	36.927%
Comm Ctr	37.171%	34.295%	28.534%

**BUDGET DISTRIBUTION - OPERATIONS**

<b>IV.</b>		<u>FIRE DEPT.</u>	<u>COMM. CNTR.</u>
Operating Budget	\$18,888,697	\$1,291,473	
Joint Fire Training (SMFTA)	(26,500)		
Capital (Operations Budget)	(90,000)		
		18,772,197	1,291,473

**LITT. FIRE PROT. DIST.**

	<i>Fire Services</i>	<i>Comm. Services</i>
Operating Budget	6,251,892	442,911
Capital (Operations Budget)	36,000	-
<b>SUBTOTAL</b>	<b>6,287,892</b>	<b>442,911</b>
Administrative Fee (6.12%)	384,819	27,106
<b>SUBTOTAL</b>	<b>6,672,712</b>	<b>470,017</b>
Special Projects (Capital)	188,720	-
<b>TOTAL</b>	<b>6,861,431</b>	<b>470,017</b>

<b>ASSESSED VALUATIONS</b>	
Projected 2012	
CITY	
Arapahoe County	627,304,047
Jefferson County	28,271,150
Douglas County	3,152,225
<b>TOTAL</b>	<b>658,727,422</b>
DISTRICT	
Arapahoe County	560,712,401
Jefferson County	299,470,074
Douglas County	35,076,043
<b>TOTAL</b>	<b>895,258,518</b>
HIGHLANDS RANCH	
HRMD	1,300,967,135
Metro #2	0
Metro #3	0
Metro #4	0
Metro #5	0
<b>TOTAL</b>	<b>1,300,967,135</b>

**HIGHLANDS RANCH**

	<i>Fire Services</i>	<i>Comm. Services</i>
Operating Budget	6,932,009	368,509
Capital (Operations Budget)	18,000	-
<b>SUBTOTAL</b>	<b>6,950,009</b>	<b>368,509</b>
Administrative Fee (6.12%)	425,341	22,553
<b>SUBTOTAL</b>	<b>7,375,350</b>	<b>391,062</b>
Special Projects (Capital)	273,120	-
<b>TOTAL</b>	<b>7,648,470</b>	<b>391,062</b>

**CITY**

	<i>Fire Services</i>	<i>Comm. Services</i>
Operating Budget	5,588,295	480,053
Capital (Operations Budget)	36,000	-
<b>SUBTOTAL</b>	<b>5,624,295</b>	<b>480,053</b>
Administrative Fee (6.12%)	-	-
<b>SUBTOTAL</b>	<b>5,624,295</b>	<b>480,053</b>
Special Projects (Capital)	155,121	-
<b>TOTAL</b>	<b>5,779,416</b>	<b>480,053</b>

<b>TOTAL - FIRE &amp; COMM SVCS.</b>	<b>7,331,448</b>	<b>\$8,039,531</b>	<b>\$6,259,470</b>
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City of Littleton  
 Littleton Fire Rescue  
 2008-2013 Projected Expenditures

	Revised 2008	Projected 2009	Projected 2010	Projected 2011	Projected 2012	Projected 2013	Annual Growth
<b>Fund 01 - General Fund</b>							
100 Administration	\$467,905	\$484,820	\$502,496	\$520,971	\$540,285	\$560,482	4.0%
200 Emergency Services	11,902,052	12,383,687	12,886,162	13,410,445	13,957,553	14,528,555	4.4%
300 Support Services	1,340,262	1,405,897	1,476,976	1,554,011	1,637,566	1,728,258	5.8%
400 Prevention/Education	580,042	603,343	627,664	653,052	679,558	707,235	4.4%
500 Paramedics	530,250	315,750	326,695	338,105	350,003	362,410	-6.3%
600 Training	541,547	557,768	574,714	592,420	610,921	630,257	3.3%
Wellness program		56,896	104,013	109,347	60,000	120,000	
Staff vehicles		70,000	80,000	80,000	80,000	90,000	
Accreditation		45,000	45,000	45,000	45,000	45,000	
	\$15,362,058	\$15,923,161	\$16,623,720	\$17,303,351	\$17,960,886	\$18,772,197	4.4%
<b>Transport</b>							
<b>Fund 43 - EMT Enterprise</b>							
Revenues (after billing adjustments)	\$2,398,478	\$2,458,440	\$2,519,901	\$2,582,899	\$2,647,471	\$2,713,658	2.5%
Expenses	(2,105,491)	(2,189,711)	(2,277,299)	(2,368,391)	(2,463,127)	(2,561,652)	4.0%
Bad Debt Expense	(450,000)	(454,500)	(459,045)	(463,635)	(468,271)	(472,954)	1.0%
Revenues Over/(Under) Expenditures	(\$157,013)	(\$185,771)	(\$216,443)	(\$249,127)	(\$283,927)	(\$320,948)	
<b>Plan Check</b>							
<b>Fund 46 - Permit Plan Review Enterprise</b>							
Revenue	\$200,000	\$204,000	\$208,080	\$212,242	\$216,487	\$220,817	2.0%
Expenses	(199,222)	(207,191)	(215,479)	(224,098)	(233,062)	(242,384)	4.0%
Revenues Over/(Under) Expenditures	\$778	(\$3,191)	(\$7,399)	(\$11,856)	(\$16,575)	(\$21,567)	

**Littleton Fire Rescue  
2008-2013 Projected Capital Expenditures**

**2008**

<u>Project</u>	<u>Total Cost</u>	<u>LFPD</u>	<u>HRMD</u>	<u>City of Littleton</u>
Ladder #16 Lease Payment *	93,959	31,320	31,320	31,321
Opticom and Traffic Signal	12,500	6,250	-	6,250
HazMat Chemical Library	15,500	5,167	5,167	5,167
SCBA Voice Amplifier	12,250	4,083	4,083	4,083
Medic # 11	175,000	87,500	-	87,500
<b>Total Special Projects</b>	<b>309,209</b>	<b>134,320</b>	<b>40,570</b>	<b>134,321</b>

\* This is a lease purchase through Wells Fargo. 8 years, annual pmt \$93,959.31, int rate 4.10%.  
1st payment is due 5/18/07. No lease payment in 2006.

**2009**

<u>Project</u>	<u>Total Cost</u>	<u>LFPD</u>	<u>HRMD</u>	<u>City of Littleton</u>
Ladder #16 Lease Payment *	93,959	31,320	31,320	31,321
Opticom and Traffic Signal	15,000	7,500	-	7,500
Haz Mat Vehicle Replace.	395,000	130,350	134,300	130,350
Station #16 Generator	35,000	11,550	11,900	11,550
Station #11 Generator	90,000	-	-	90,000
Burn Building Replacement	150,000	49,500	51,000	49,500
<b>Total Special Projects</b>	<b>778,959</b>	<b>230,220</b>	<b>228,520</b>	<b>320,221</b>

\* This is a lease purchase through Wells Fargo. 8 years, annual pmt \$93,959.31, int rate 4.10%.  
1st payment is due 5/18/07. No lease payment in 2006.

**2010**

<b>Project</b>	<b>Total Cost</b>	<b>LFPD</b>	<b>HRMD</b>	<b>City of Littleton</b>
Ladder #16 Lease Payment *	93,959	31,320	31,320	31,320
Opticom and Traffic Signal	15,000	7,500	-	7,500
Toughbook Replacement	16,000	6,400	3,200	6,400
<b>Total Special Projects</b>	<b>124,959</b>	<b>45,220</b>	<b>34,520</b>	<b>45,220</b>

\* This is a lease purchase through Wells Fargo. 8 years, annual pmt \$93,959.31, int rate 4.10%.  
1st payment is due 5/18/07. No lease payment in 2006.

**2011**

<b>Project</b>	<b>Total Cost</b>	<b>LFPD</b>	<b>HRMD</b>	<b>City of Littleton</b>
Ladder #16 Lease Payment *	93,959	31,320	31,320	31,320
Opticom and Traffic Signal	15,000	7,500	-	7,500
Toughbook Replacement	16,000	6,400	3,200	6,400
EKG Monitor Replacement	330,000	132,000	66,000	132,000
<b>Total Special Projects</b>	<b>454,959</b>	<b>177,220</b>	<b>100,520</b>	<b>177,220</b>

\* This is a lease purchase through Wells Fargo. 8 years, annual pmt \$93,959.31, int rate 4.10%.  
1st payment is due 5/18/07. No lease payment in 2006.

**2012**

<b>Project</b>	<b>Total Cost</b>	<b>LFPD</b>	<b>HRMD</b>	<b>City of Littleton</b>
Ladder #16 Lease Payment *	93,959	31,320	31,320	31,321
Opticom and Traffic Signal	15,000	7,500	-	7,500
Medic # 13	175,000	87,500	-	87,500
Toughbook Replacement	18,000	7,200	3,600	7,200
Shift Sched. S/W Replace.	210,000	69,300	71,400	69,300
<b>Total Special Projects</b>	<b>511,959</b>	<b>202,820</b>	<b>106,320</b>	<b>202,821</b>

\* This is a lease purchase through Wells Fargo. 8 years, annual pmt \$93,959.31, int rate 4.10%.  
1st payment is due 5/18/07. No lease payment in 2006.

**2013**

<b>Project</b>	<b>Total Cost</b>	<b>LFPD</b>	<b>HRMD</b>	<b>City of Littleton</b>
Ladder #16 Lease Payment *	93,959	31,320	31,320	31,321
Opticom and Traffic Signal	15,000	7,500	-	7,500
Medic # 15	175,000	87,500	-	87,500
Medic # 17	175,000	-	175,000	-
Toughbook Replacement	18,000	6,400	5,200	6,400
Mobile Data Terminal Repl.	140,000	56,000	61,600	22,400
<b>Total Special Projects</b>	<b>616,959</b>	<b>188,720</b>	<b>273,120</b>	<b>155,121</b>

\* This is a lease purchase through Wells Fargo. 8 years, annual pmt \$93,959.31, int rate 4.10%.  
1st payment is due 5/18/07. No lease payment in 2006.

**Comparison of Assessed Valuations  
2003-2007 Comparison  
2008-2013 Projected**

	Assessment Year				Assessment Year			
	December 2004	% Increase from prior year	December 2005	% Increase from prior year	December 2006	% Increase from prior year	December 2007	% Increase from prior year
<b>LFPD</b>								
Arapahoe County	477,735,010	-0.02%	495,183,580	3.65%	498,706,680	0.71%	533,498,610	6.98%
Jefferson County	243,301,100	-0.15%	255,062,320	4.83%	258,979,110	1.54%	284,935,500	10.02%
Douglas County	27,394,560	-0.58%	29,822,810	8.86%	29,890,791	0.23%	33,373,650	11.65%
<b>Total</b>	<b>748,430,670</b>	<b>-0.08%</b>	<b>780,068,710</b>	<b>4.23%</b>	<b>787,576,581</b>	<b>0.96%</b>	<b>851,807,760</b>	<b>8.16%</b>
<b>HRMD</b>								
Metro #1	280,566,280	0.36%	301,330,860	7.40%	309,165,392	2.60%	1,111,955,000	259.66%
Metro #2	263,173,750	1.10%	282,547,220	7.36%	287,053,476	1.59%	-	-100.00%
Metro #3	175,783,830	17.76%	202,774,040	15.35%	209,969,192	3.55%	-	-100.00%
Metro #4	168,561,140	2.94%	192,969,380	14.48%	210,057,410	8.86%	-	-100.00%
<b>Total</b>	<b>888,085,000</b>	<b>4.13%</b>	<b>979,621,500</b>	<b>10.31%</b>	<b>1,016,245,470</b>	<b>3.74%</b>	<b>1,111,955,000</b>	<b>9.42%</b>
<b>COL</b>								
Arapahoe County	499,812,910	2.42%	522,975,220	4.63%	522,485,240	-0.09%	574,391,630	9.93%
Jefferson County	22,198,890	6.87%	23,231,440	4.65%	23,437,550	0.89%	25,886,510	10.45%
Douglas County	2,034,160	-33.20%	2,320,100	14.06%	2,540,329	9.49%	2,886,339	13.62%
<b>Total</b>	<b>524,045,960</b>	<b>2.39%</b>	<b>548,526,760</b>	<b>4.67%</b>	<b>548,463,119</b>	<b>-0.01%</b>	<b>603,164,479</b>	<b>9.97%</b>

Projected Years														
	Projected Non-assessment Year		Projected Assessment Year		Projected Non-assessment Year		Projected Assessment Year		Projected Non-assessment Year		Projected Assessment Year		Projected Non-assessment Year	
	December 2008	% Increase from prior year	December 2009	% Increase from prior year	December 2010	% Increase from prior year	December 2011	% Increase from prior year	December 2012	% Increase from prior year	December 2013	% Increase from prior year	December 2014	% Increase from prior year
<b>LFPD</b>														
Arapahoe County	538,833,596	1.00%	544,221,932	1.00%	549,664,151	1.00%	555,160,793	1.00%	560,712,401	1.00%	566,264,009	1.00%	571,815,617	1.00%
Jefferson County	287,784,855	1.00%	290,662,704	1.00%	293,569,331	1.00%	296,505,024	1.00%	299,470,074	1.00%	302,464,823	1.00%	305,489,572	1.00%
Douglas County	33,707,387	1.00%	34,044,461	1.00%	34,384,906	1.00%	34,728,755	1.00%	35,076,043	1.00%	35,422,988	1.00%	35,770,933	1.00%
<b>Total</b>	<b>860,325,838</b>	<b>1.00%</b>	<b>868,929,097</b>	<b>1.00%</b>	<b>877,618,388</b>	<b>1.00%</b>	<b>886,394,572</b>	<b>1.00%</b>	<b>895,258,518</b>	<b>1.00%</b>	<b>904,144,523</b>	<b>1.00%</b>	<b>913,060,523</b>	<b>1.00%</b>
<b>HRMD</b>														
Metro #1	1,134,194,100	2.00%	1,190,903,805	5.00%	1,214,721,881	2.00%	1,275,457,975	5.00%	1,300,967,135	2.00%	1,361,703,230	5.00%	1,387,212,385	2.00%
Metro #2	-	0.00%	-	0.00%	-	0.00%	-	0.00%	-	0.00%	-	0.00%	-	0.00%
Metro #3	-	0.00%	-	0.00%	-	0.00%	-	0.00%	-	0.00%	-	0.00%	-	0.00%
Metro #4	-	0.00%	-	0.00%	-	0.00%	-	0.00%	-	0.00%	-	0.00%	-	0.00%
<b>Total</b>	<b>1,134,194,100</b>	<b>2.00%</b>	<b>1,190,903,805</b>	<b>5.00%</b>	<b>1,214,721,881</b>	<b>2.00%</b>	<b>1,275,457,975</b>	<b>5.00%</b>	<b>1,300,967,135</b>	<b>2.00%</b>	<b>1,361,703,230</b>	<b>5.00%</b>	<b>1,387,212,385</b>	<b>2.00%</b>
<b>COL</b>														
Arapahoe County	580,135,546	1.00%	614,943,679	0.00%	621,093,116	1.00%	621,093,116	0.00%	627,304,047	1.00%	633,514,978	1.00%	639,725,909	1.00%
Jefferson County	26,145,375	1.00%	27,714,098	0.00%	27,991,238	1.00%	27,991,238	0.00%	28,271,150	1.00%	28,551,062	1.00%	28,830,974	1.00%
Douglas County	2,915,202	1.00%	3,090,114	0.00%	3,121,015	1.00%	3,121,015	0.00%	3,152,225	1.00%	3,183,436	1.00%	3,214,647	1.00%
<b>Total</b>	<b>609,196,123</b>	<b>1.00%</b>	<b>645,747,890</b>	<b>0.00%</b>	<b>652,205,369</b>	<b>1.00%</b>	<b>652,205,369</b>	<b>0.00%</b>	<b>658,727,422</b>	<b>1.00%</b>	<b>665,236,472</b>	<b>1.00%</b>	<b>671,745,523</b>	<b>1.00%</b>

