



Fire & EMS Services

Council Study Session March 13, 2018



**EXCEPTIONAL
FIRE SERVICES**



**NEEDED
ROAD IMPROVEMENTS**

Unification with
South Metro
Fire Rescue
for improved
emergency
services and high
quality roads

BACKGROUND

Previous discussion highlights

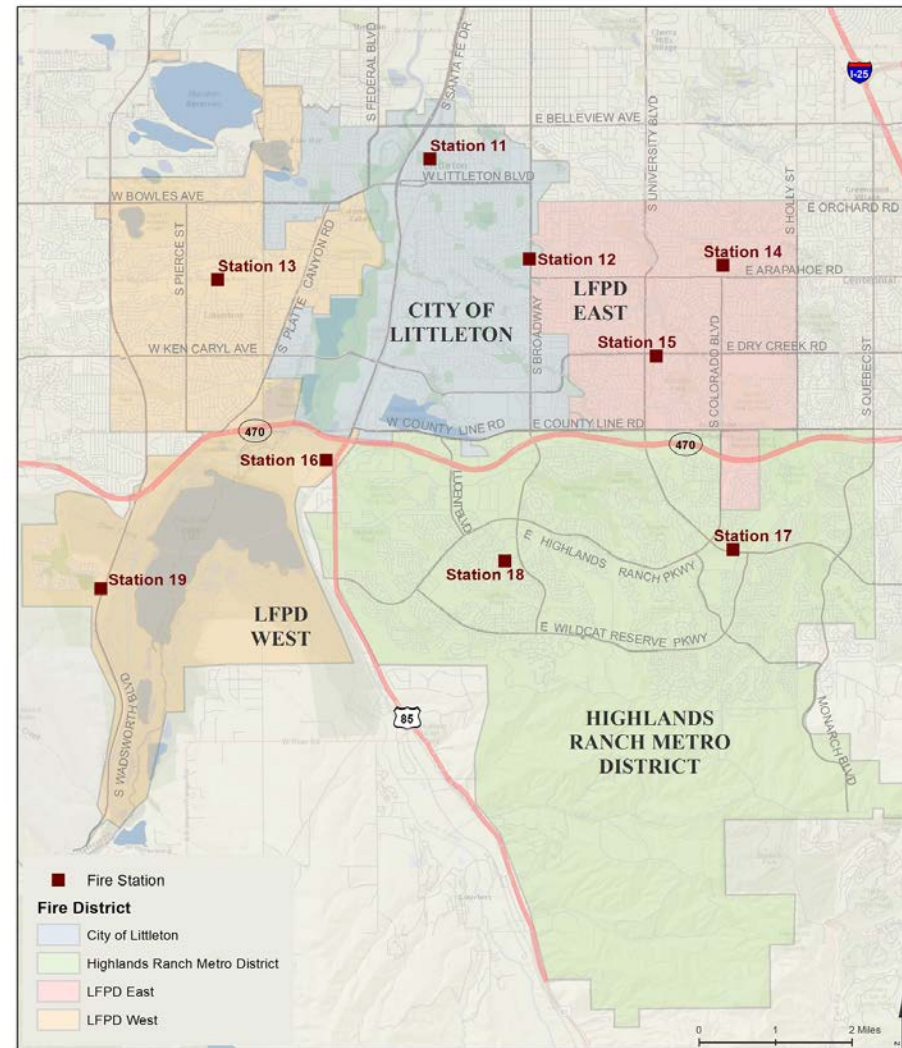
- 11/28/2017 City Manager and Attorney present to council the partners letter to terminate the fire partnership.
- 12/05/2017 Council study session; various fire-service options discussed. Council advises staff to pursue discussions/negotiations with SMFR.
- 02/03/2018 Council Workshop; Fire services are discussed with council as a part of long-term financial sustainability. City Manager and Finance Director discuss a methodology to pay for services, supported by council.

CURRENT FIRE SERVICE

This system ends
December 31, 2018

AT ALL TIMES:

- 9 Stations
- 8 Medic Units
- 7 Engines
- 2 Ladder Trucks
- 1 Battalion Chief



PLANNED DISTRICT BOUNDARIES

The new boundaries that formed when our partners joined SMFR created shared borders between the City and SMFR allowing for more efficient service.



PARTNERSHIP OPTIONS

Consideration of several options show that unification with South Metro Fire Rescue provides the highest level of service for the lowest cost.

| | LFR (stand alone) | SMFR | WMFR | DFR |
|--|-------------------|---------------|----------------|------------------------|
| Service Criteria | | | | |
| Fire-Based EMS | ✓ | ✓ | ✓ | X |
| Accredited Fire Department | X | ✓ | ✓ | X |
| ISO Rating of 2 or better | X | ✓ | X | ✓ |
| ALS Engines | ✓ | X | ✓ | X |
| 4-Person Staffing | X | ✓ | ✓ | ✓ |
| Large contiguous borders (efficient service) | X | ✓ | X | X |
| Transporting Medics | ✓ | ✓ | ✓ | X |
| Accredited response times | X | ✓ | ✓ | X |
| Urban | X | ✓ | ✓ | X |
| Suburban | X | ✓ | ✓ | X |
| Rural | X | ✓ | ✓ | X |
| Mill Assessment | 16.11 | 9.25 | 12.38 | Contract – Prices vary |
| Cost for service | \$13.6M | \$8.0M | \$10.7M | Unknown |

KEY DECISION FACTORS



Pre-Inclusion Highlights

- Recital H - The ultimate goal is to have a single, unified fire protection district to provide fire department services to the communities, citizens, and property of SMFR, COL, HRMD, LFPD and Cunningham
- Section 1 (a) - Creation of a single, integrated district requires a vote of the people
- Section (1) (iv)(vi)- SMFR with COL will determine a date for the first election

Pre-Inclusion Highlights

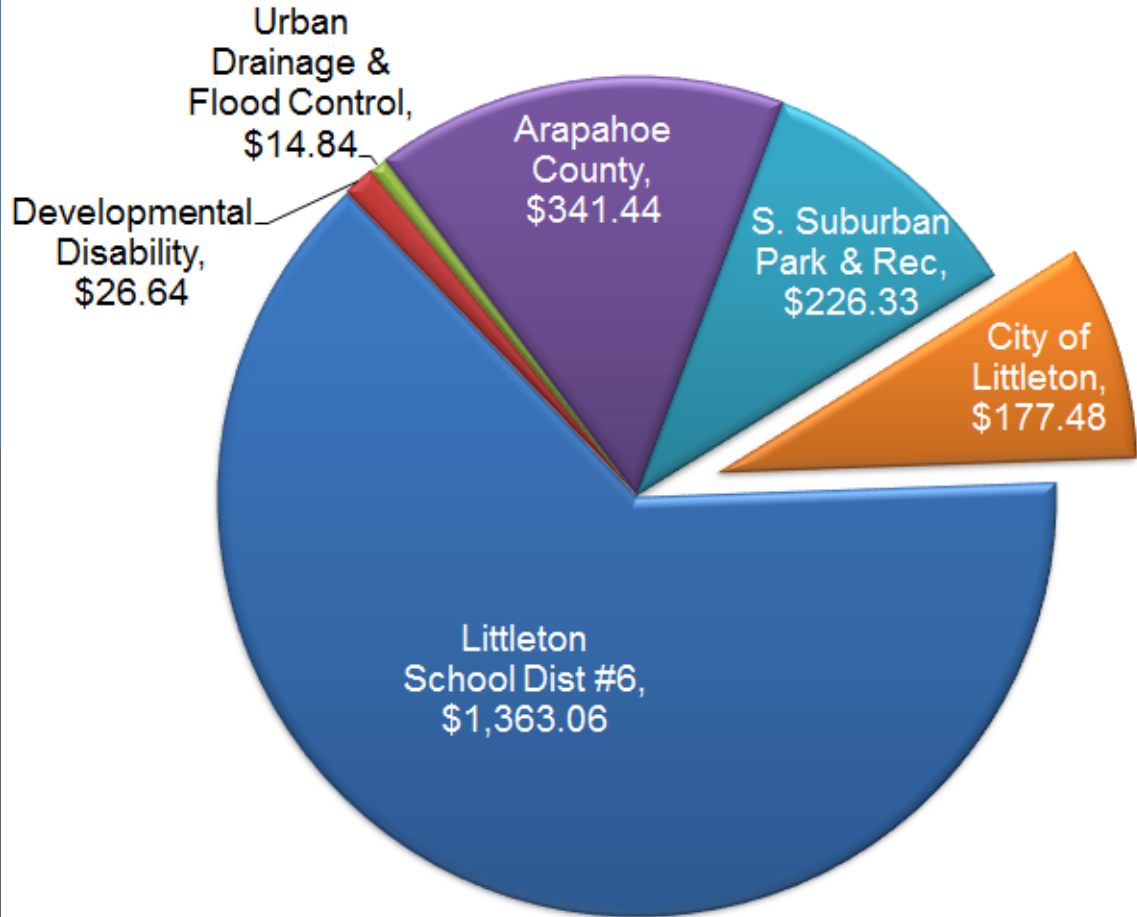
Continued

- Section 1 (vii) - SMFR and COL will split (50%ea) the cost of conducting the election and public education and consulting services for the City election
- Section 1 (c) -Transfer of assets
- Section 2 (a) - COL shall become a member of the Fire Authority and be entitled to one voting seat
- Section 2 (e) - The intent is that ALL Littleton Fire Rescue personnel will become employees of the Fire Authority on January 1, 2019

WHERE DO YOUR TAXES GO?

Current annual residential property tax.

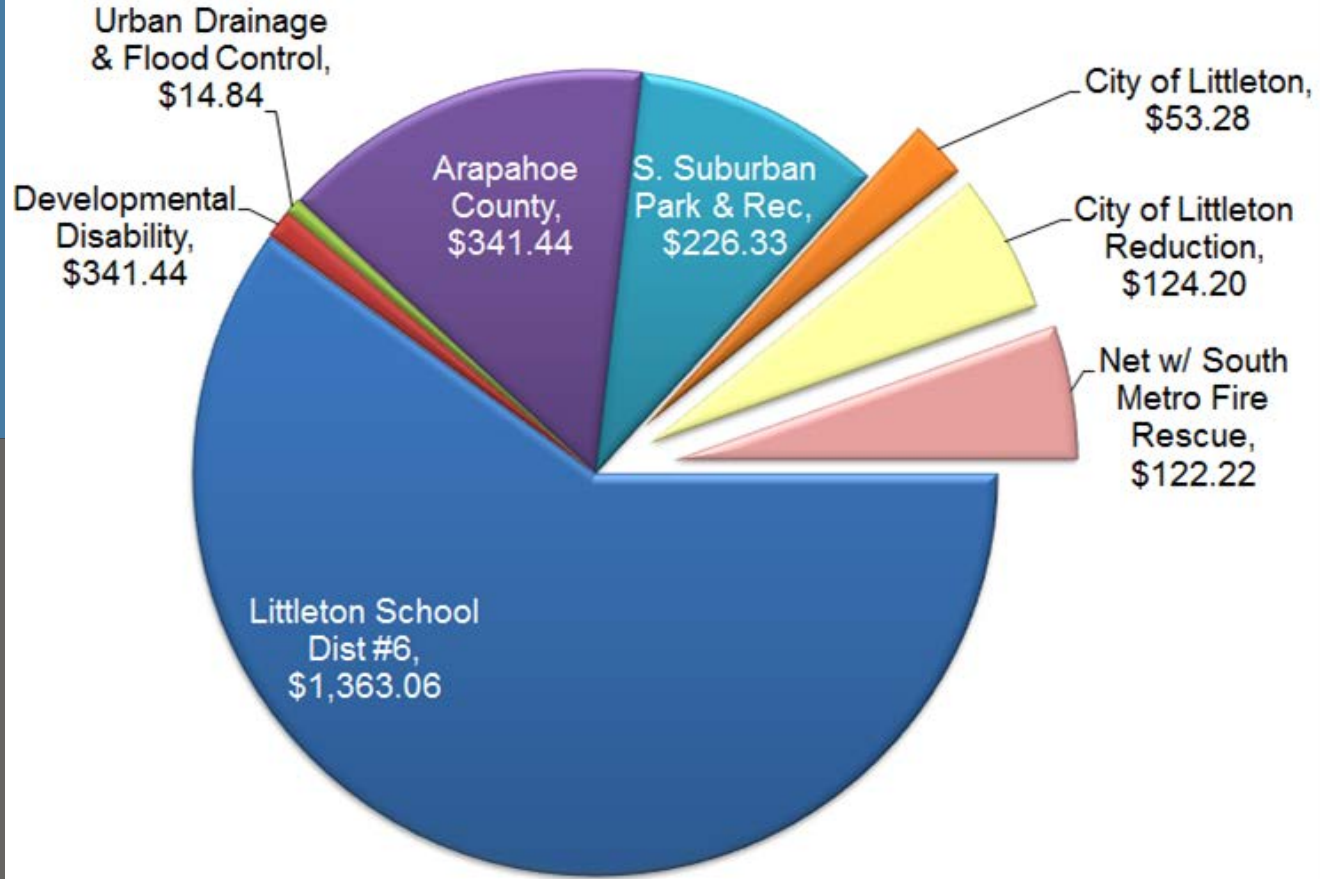
Property tax example based on median home price of \$370K.



WHERE DO YOUR TAXES GO?

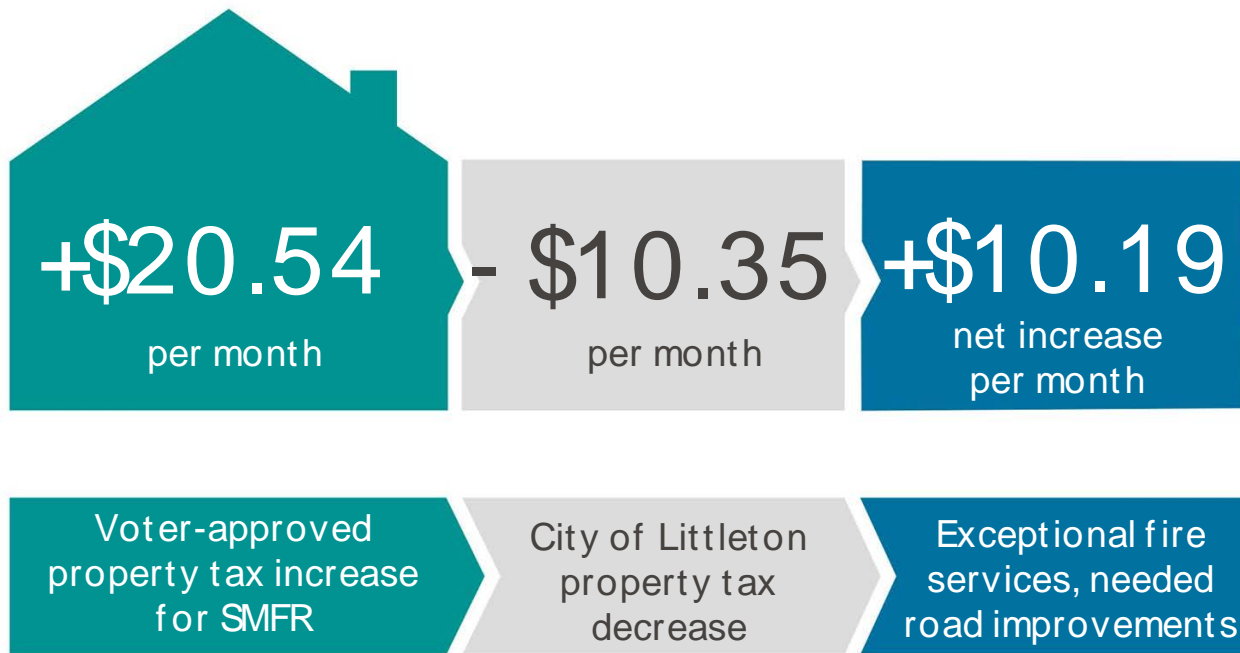
Proposed annual residential property tax.

Property tax example based on median home price of \$370K.



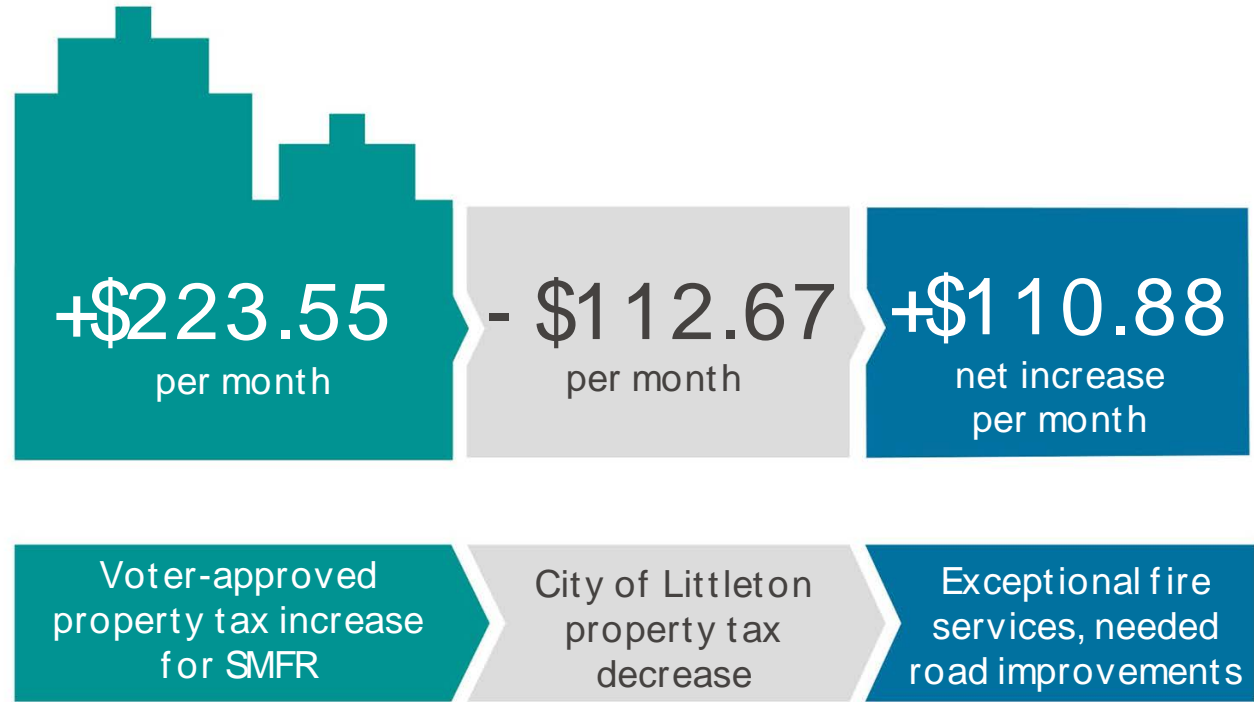
NET CHANGE FOR RESIDENTIAL

Property tax
example based on
median home price
of \$370K.



NET CHANGE FOR COMMERCIAL

Property tax
example based on
median commercial
property value of
\$1 M.



FIRE COSTS

The city no longer pays for fire services.

\$7.1 M

Fire costs eliminated



PROPERTY TAX REVENUES

Property tax
revenues to the city
are decreased.

\$4.0M

City mill levy
reduced from
6.662 to 2.0



IMPROVED ROADS

A portion of sales tax funding currently dedicated to fire service would be directed to City streets and infrastructure improvements.

\$3.1 M

annual funds
to be allocated
to roads and
infrastructure



THE FINANCIAL SIDE LONG TERM

REVENUES

- Reduction in property tax revenues to the city
 - partially offsets increased property taxes to property owners
- Reduction in Specific Ownership Tax
- Lockheed Martin/Meadowbrook contracts will be addressed
- Loss of administrative fee from the fire partners
- Other

THE FINANCIAL SIDE LONG TERM

EXPENSES

- No Fire costs
- Dispatch contract will be terminated and part of inclusion measure
- No future fire capital costs/repairs/maintenance for apparatus or stations
 - Exception: Station 11 ownership to remain with City of Littleton
- Dedicated funding for capital and infrastructure
- Other

THE FINANCIAL SIDE ONE TIME

EXPENSES

- Personnel vacation/comp time buyout
- Required payoff of radio and platform truck leases
- Share in election costs

THE FINANCIAL SIDE OTHER

OTHER CONSIDERATIONS

- City-wide administrative support provided for the fire department
- Reduction in General Fund fund balance reserve requirement
- Transfer of EMS net position to general fund

THE FINANCIAL SIDE SUMMARY

This is what inclusion may look like in the first year. All numbers are preliminary and subject to change.

| | |
|------------------------------------|-----------------|
| REVENUES | -\$26M |
| Littleton property tax reduction | -\$4M |
| Fire related revenues | -\$22.2M |
| EMS | \$0.7M |
| Other | -\$0.5M |
| EXPENSES | -\$24.8M |
| Fire related costs | -\$28M |
| Dispatch contract | -\$0.3M |
| Lease payoff | \$0.6M |
| Streets and infrastructure funding | \$3.1M |
| Other | -\$0.2M |
| TOTAL | -\$1.2M |



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